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As president of the Iowa Board of Regents and a graduate of the University of Iowa, I join all who are looking forward to the future of this great institution. The university is a valued asset for the Hawkeye state, our nation, and the world. It helps provide Iowa with the leaders and professionals we need for the future. It supports our economy, improves the health and well-being of our citizens, and makes the research discoveries that better the lives of people everywhere.

We must have a university that can carry forward a spirit of entrepreneurship that will take on the grand challenges of our world by doing more through an interdisciplinary approach. In order to build this spirit of entrepreneurship, which empowers the faculty and staff to reach further than ever before, the leadership of the University of Iowa must embrace this as a core part of their management ethos.

This is an exciting time in the life of the university, and my fellow regents and I are looking forward to teaming up with the next president to guide the University of Iowa to even higher excellence.

Bruce Rastetter
President, Iowa Board of Regents

The faculty, staff, students, and alumni of the University of Iowa look forward to welcoming a new president to campus. We are excited and optimistic about the future. The university enjoys an outstanding reputation nationally, with highly-ranked programs and a superb faculty that is well regarded for research, teaching, and service. The search and screening committee has prepared this booklet to help acquaint candidates with the university’s strengths and its distinctive culture. We hope you will find it useful.

Jean Robillard, M.D.
Vice President for Medical Affairs
Chair, Presidential Search and Screen Committee
The University of Iowa is one of the nation’s premier public research universities, dedicated to academic excellence, groundbreaking discoveries and creations, commitment to Iowa and the world, and a culture that prizes community, diversity, and opportunity.
Taking class outdoors. Iowa’s campus blends stately stone buildings with modern steel and glass, including $1 billion in new construction to be completed over the next few years.

500+ student organizations built around academics, cultural connections, sports and arts, religion and spirituality, politics, and more.

Iowa’s Dance Marathon ranks among the top 10 student fundraisers in the country.

8 Hawkeye Service Teams made spring break 2015 trips to Memphis, St. Louis, Pittsburgh, Indianapolis, Detroit, Denver, Dallas, and Atlanta.

Student volunteers contribute 42,000+ volunteer hours at UI Hospitals and Clinics every year.

1,287 Iowa students studied abroad in 73 countries last year.

13 Iowa students won Fulbright grants for 2015-2016, a school record.

30+ residence hall based living-learning communities based on academic and lifestyle interests.

92% of first-year students live on campus in 14 residence halls.

50 official and recognized fraternities and sororities.

Fraternity and sorority philanthropies contributed 47,000 hours of service and more than $523,000 in 2013.

60% of students participate in campus recreation programs including intramurals and club sports.

95% of graduating seniors say Iowa helped them develop social, intellectual, and personal responsibility.

500+ student organizations built around academics, cultural connections, sports and arts, religion and spirituality, politics, and more.

Debuting new work at the annual Dance Gala, a showcase for student dancers and choreographers.

Gathering on game day. Hawkeye sports draw nearly 1 million spectators every year.
Stargazing atop Van Allen Hall, the building named for an Iowa space science pioneer. Iowa-built instruments have accompanied virtually every NASA mission since the agency’s founding.
Dancing for the kids. Iowa's largest student organization, Dance Marathon has raised more than $16 million for patients and families at the UI Children's Hospital.
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AN INTRODUCTION

A PROUD HISTORY

The university was founded Feb. 25, 1847—Iowa’s first public university, located in the state’s first capital. When Des Moines became the seat of state government in 1857, Iowa City’s Old Capitol building became the geographic and symbolic heart of the university campus.

Iowa has been a member of the Big Ten conference since 1899, and an Association of American Universities member since 1909.

From its founding, Iowa has shined as a beacon of equality and opportunity for all people. It was the nation’s first public university to admit men and women on an equal basis, the first public institution to award law degrees to women and African Americans, and the first state university to recognize a campus organization for gay students.

Iowa invented the Master of Fine Arts, becoming the first institution to accept creative work in lieu of a written thesis. It pioneered fields ranging from educational television to cochlear implants.

In recent years, the university has faced and overcome historic challenges—from a devastating campus flood to the global economic downturn to the impact of new technology. Community spirit, pragmatic vision, and dedicated leadership have helped Iowa weather crisis. Today, the University of Iowa is stronger than ever and poised to write a new chapter in its 168-year story.

Iowa stands at a pivotal point in its history.

Over the last 10 years and under the leadership of our outgoing president, Sally Mason, Iowa has transformed its physical campus, launched an unprecedented private fundraising campaign, forged strong ties with communities across the state, and established an ambitious plan for growth.

Now, with President Mason’s retirement, the university seeks an accomplished leader ready to build on these achievements and take the institution to the next level.

Iowa’s collaborative, can-do culture fosters a campus-wide dedication to student success. Welcoming students from all backgrounds, helping them chart paths that serve their individual interests and goals, and giving them tools to graduate on time and on budget are central to Iowa’s mission. The Iowa approach works—undergraduate retention and graduation rates well exceed the national average.

Iowa students graduate with the skills, perspectives, and values they need for good lives and rewarding careers. The university’s strong liberal arts tradition prizes exploration, flexibility, and broad-based knowledge, while innovative teaching facilities and methods infuse timeless lessons with new energy. Today’s Iowa graduates are tech savvy and team oriented.

Strong graduate and professional programs enrich the undergraduate experience while providing unparalleled opportunities for students who want to take their education farther. Iowa’s size, structure, and culture foster interaction among scholars at all levels, with advanced programs surrounding and shaping a vital liberal arts core.

Alongside education and discovery, Iowa is known for NCAA Division I athletic programs, a world-class academic medical center, commitment to statewide service, and its role as an economic engine for the state of Iowa. The university has launched new programs that lend support and expertise to Iowa businesses, and a pervasive spirit of entrepreneurship guides student start-ups, new enterprises built on faculty discoveries, and other innovations.

A REPUTATION FOR EXCELLENCE

Iowa is known around the world for its commitment to excellence in the arts, sciences, and humanities. It is home to the first and best creative writing program in the world and one of America’s top teaching hospitals. Its faculty, staff, and students have pioneered fields including educational testing and speech pathology, sent UI-built instruments on virtually every mission in NASA history, and traced the genetic origins of countless human diseases.

Its 11 colleges comprise a cadre of scholars dedicated to bridging disciplines and reinventing higher education.

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First public university in the United States to admit men and women on an equal basis
In planning, setting priorities, and carrying out every aspect of its mission, the University of Iowa is guided by seven interdependent values:

• Excellence
• Learning
• Community
• Diversity
• Integrity
• Respect
• Responsibility

A new president will shape the next university strategic plan, building from early work that began in spring 2015.

MISSION AND CORE VALUES

The university’s 2010-2016 strategic plan, Renewing The Iowa Promise: Great Opportunities—Bold Expectations, highlights these priorities:

Mission
In pursuing its missions of teaching, research, and service, the university seeks to advance scholarly and creative endeavors through leading-edge research and artistic production; to use this research and creativity to enhance undergraduate, graduate, and professional education; health care; and other services provided to the people of Iowa, the nation, and the world; and to educate students for success and personal fulfillment in a diverse world.

Innovative partnerships with the Veterans Administration contribute to Iowa’s ranking as the nation’s 10th best school for military veterans.

These students will discover new academic options that address contemporary needs. Additional majors focused on biosciences and enterprise leadership are expanding opportunities in the health sciences and business, while innovative programs in business analytics and data science develop new areas of strength. In fall 2016, Iowa’s College of Public Health will introduce new bachelor’s degree programs that address the need for public health professionals and build on Iowa’s reputation as a leader in health care education.

The University of Iowa’s next president will lead the charge.

Find more information at uiowa.edu/homepage/about-university.

AN INTRODUCTION

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The University of Iowa’s next president will lead the charge.

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In fall 2014, University of Iowa enrollment reached 31,387. The fall 2014 first-year undergraduate class was the largest, most academically accomplished, and most diverse in university history.

RANKINGS

Other academic program rankings include:

#1 Fiction, poetry, and nonfiction writing (Poets and Writers)

#2 Finance (Financial Times worldwide rankings)

U.S. News has recognized University of Iowa Hospitals and Clinics among “America’s best hospitals” for 25 years, with nine medical and eight pediatric specialties ranked among the top 50 in their fields:

#8 Ophthalmology and visual sciences
#9 Otalaryngology
#15 Gynecology
#18 Orthopedics and rehabilitation
#20 Pediatric nephrology
#26 Pediatric neurology and neurosurgery
#27 Cancer
#30 Neonatology
#32 Pediatric orthopedics
#33 Neurology and neurosurgery
#33 Urology
#40 Nephrology
#42 Pediatric cancer
#42 Pediatric diabetes and endocrinology
#46 Pediatric pulmonology
#48 Cardiology and heart surgery

Forbes has designated UI Hospitals and Clinics as one of the nation’s best employers, first in health care and 12th overall.

Enrollment

In fall 2014, University of Iowa enrollment reached 31,387. The fall 2014 first-year undergraduate class was the largest, most academically accomplished, and most diverse in university history.

Total enrollment, fall 2014

Graduate 5,904
Professional 1,812
Post-graduate 1,417
Undergraduate 22,354

Diversity, fall 2014

White 20,253
African American 857
American Indian/Native Alaskan 51
Asian American 1,074
Native Hawaiian/Pacific Islander 26
Hispanic 1,752
Two or more races 1,006
Other/no information 2,359

4,666 students in the fall 2014 first-year undergraduate class—up from 4,460 in 2013
AN INTRODUCTION

Undergraduate outcomes
The university’s emphasis on advising and undergraduate student success has boosted retention, graduation, and placement rates along with other outcomes measures.

First-year retention rate, 2000-2012
82.51%
85.84%

Graduation rates, 2006-2013
65.51%
69.62%

16:1 student-to-faculty ratio
77% of classes have fewer than 30 students
Employment and budget

With more than 27,000 staff and faculty, the University of Iowa ranks among the state’s top employers.

### Employment (FTEs), spring 2015

- Tenure-track faculty: 1,585
- Clinical-track faculty: 622
- Postdocs and other faculty: 718
- Professionals and scientific staff: 8,743
- Institutional officers: 50
- Residents: 744
- Graduate assistants: 2,352
- Temporary and students: 3,703
- General-service staff: 4,357

### Placement rates, fall 2013–summer 2014 graduates

- All: 95%
- Business: 92%
- Education: 93%
- Engineering: 97%
- CLAS: 95%
- Nursing: 98%

**86% first-year retention rate—eight points above the national average**

**51% four-year graduation rate—10 points above the national average**
The fiscal-year 2015 university-wide budget (including UI Hospitals and Clinics) is approximately $3.5 billion, of which the General Education Fund (which includes tuition revenue and state appropriations) comprises about $700 million.

### University-wide budget, 2005-2015

#### University-wide budgeted revenues, FY 2015 (in millions of dollars)

- Bond proceeds and other income: $141.56
- State appropriations: $265.79
- Tuition and fees: $485.4
- Medical/dental practice plan: $305.68
- Gifts, grants, contracts: $524.51
- Sales and services, aux.: $208.98
- Sales and services, UIHC: $1,104.48
- Other sales and services: $466.98

### University-wide budgeted expenses, FY 2015 (in millions of dollars)

- Salaries: $1,844.56
- Supplies and services: $868.61
- Debt services: $99.85
- Utilities: $80.85
- Library, building renewal, and equipment: $111.22
- Student aid: $158.19
- Plant capital: $350.00
- Salaries and services, UIHC: $230.20
- Other sales and services: $466.98
- Medical/dental practice plan: $305.68
- State appropriations: $265.79
- Bond proceeds and other income: $141.56
- Tuition and fees: $485.4
- Gifts, grants, contracts: $524.51
- Sales and services, aux.: $208.98
- Sales and services, UIHC: $1,104.48
- Other sales and services: $466.98

### Graphs

- **University-wide budget, 2005-2015**
  - Revenue: $3,513,380,000
  - Expenses: $2,085,930,721

- **General Education Fund and state appropriations, 2005-2015**
  - General Education Fund: $699,600,000
  - State appropriations: $230,920,000

Iowa values efficient, effective central administration and respects collaborative shared governance.
SHARED GOVERNANCE

The university enjoys a strong tradition of collaborative, respectful decision-making that draws on faculty, staff, and student perspectives.

Advisory groups convened by the university president to help shape policy include shared governance organizations and charter committees.

Faculty Senate and Faculty Council
Elected by the Faculty to advise on the university’s welfare, develop ideas for improvement, and contribute to general policy. Each college elects faculty senators on a proportional basis. The Faculty Council includes senate officers and additional members chosen to represent the senate.

President
Christina Bohannan
College of Law

Vice president
Thomas Vaughn
College of Public Health

Secretary
Peter Snyder
Carver College of Medicine

Past president
Alexandra Thomas
Carver College of Medicine

Staff Council
Elected by staff to support the university’s mission through active staff involvement on campus and in the community, and open communication with other shared governance groups. Represents non-bargaining staff based on job functions and organizational units.

President
Chuck Wieland
School of Social Work

Vice president/president-elect
Hans Hoerschelman
Human Resources

Past president
Randy Nessler
Central Microscopy Research Facility

Secretary
Shannon Lizakowski
CIMBA Italy Programs

Budget officer
Josh Smith
Facilities Management

University of Iowa Student Government
Representing undergraduates with executive, judicial, and legislative branches that empower students and ensure a student-centered environment through education and advocacy.

President
Liz Mills
College of Liberal Arts and Sciences

Vice president
Morgan Brittain
College of Liberal Arts and Sciences

Graduate and Professional Student Government
Representing graduate and professional students, and advocating on their behalf to university administration, the Iowa Board of Regents, and state and federal legislators.

President
Josh Schoenfeld
Carver College of Medicine

Vice-president
Brandon Gerleman
College of Pharmacy

Charter committees
Established collectively by Faculty Senate, Staff Council, student government, and the university president to advise on policy development and interpretation, assuring that university-wide activities serve the best interests of education and society.

- Campus Planning
- Committee on Diversity
- Council on Teaching
- Family Issues
- Financial Aid Advisory
- Funded Retirement and Insurance
- Hancher Auditorium
- Human Rights
- Information Technology Advisory
- Lecture
- Parking and Transportation
- Recreational Services
- Research Council
- Sustainability
- University Libraries
- University Safety and Security

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- University Safety and Security
EXECUTIVE VICE PRESIDENT AND PROVOST
Providing academic leadership for the university by championing innovation and excellence in teaching, research, creative production, and service.

P. Barry Butler

Appointed in May 2011 after serving as interim provost since October 2010, Butler is former dean of the UI College of Engineering, where he is a professor of mechanical and industrial engineering. He earned bachelor’s and master’s degrees in astronautical and astrophysical engineering, and a doctorate in mechanical engineering from the University of Illinois at Urbana-Champaign. He joined the UI faculty in 1984.

ACADEMIC MISSION
As the university’s chief academic officer, the provost oversees the university’s colleges and the following broad areas and representative responsibilities.

Undergraduate education
Working with the colleges to enhance undergraduate education and promote student success; recruiting and retaining excellent students; ensuring access through merit- and need-based financial aid; easing the transition to college for first-year and transfer students.

Graduate and professional education
Enhancing quality graduate and professional education in collaboration with the colleges; evaluating programs; reporting outcomes and other effectiveness measures to the Iowa Board of Regents.

Faculty
Exercising final responsibility for promotion and tenure; ensuring that policies and procedures yield strong permanent faculty; supporting recruitment and retention at the college and department levels.

Outreach and engagement
Promoting public and private partnerships for the exchange of ideas, resources, and expertise; creating opportunities for community involvement; extending the reach of Iowa’s academic, cultural, and health care resources; helping to enhance economic development.

Diversity
Recruiting and retaining highly qualified students and faculty from diverse backgrounds; ensuring a climate where all faculty, staff, and students can succeed; with the president, overseeing key diversity offices; monitoring recruitment and retention of women and minority faculty.

International programs
Enhancing attention to international issues; facilitating student experiences abroad; promoting research opportunities that expand the university’s global perspective; strengthening faculty resources in international programs commensurate with curricular, research, and public engagement goals.

Continuing education
Partnering with the colleges to deliver courses online in a variety of formats and schedules; strategically delivering degree programs, lifelong learning, continuing education, and professional development to Iowans and Iowa businesses.

Information and resource management
With the senior vice president for finance and operations, developing the university’s annual budget request to the Iowa Board of Regents; advocating for the needs of the academic enterprise throughout the budget process; aligning funding with strategic planning priorities; coordinating financial, data management, and human resource needs.

Board of Regents communications
Reporting on all academic matters; advocating for creation, elimination, or modification of departments, degree programs, and centers; recommending administrative reorganizations and appointment of deans and directors; reporting institutional data; with the senior vice president for finance and operations, preparing tuition and fee requests.

Find more information at provost.uiowa.edu.
Fostering student success by creating and promoting inclusive, educationally purposeful services and activities within and beyond the classroom.

**Reporting positions**
- Executive director, Rape Victim Advocacy Program: Jennifer Carlson
- Director, University Counseling Service: Sam Cochran
- Sexual misconduct response coordinator: Monique DiCarlo
- Associate vice president and dean of students: David Grady
- Assistant vice president for student life assessment and strategic initiatives: Sarah Hansen
- Director, Student Disability Services: Mark Harris

**Reporting units**
- University Counseling Service
- Dean of Students
- University Housing & Dining
- Iowa Memorial Union
- Rape Victim Advocacy Program
- Recreational Services
- Sexual Misconduct Response Coordinator
- Student Disability Services
- Student Health & Wellness
- Women's Resource and Action Center

**ENHANCING THE STUDENT EXPERIENCE**
Division of Student Life programs shape every dimension of the student experience, from on-campus housing to health and wellness to activities and organizations.

**Involvement and leadership**
Providing opportunities to get involved in Iowa’s 500+ student organizations through initiatives like Pick One!, which encourages every new student to choose a campus activity that helps him or her feel connected. The division also oversees the university’s student government bodies and programs such as the Women’s Resource and Action Center.

**Student success**
Helping every student succeed by supporting positive community behavior through the Dean of Students office, a wide range of leadership development programs, the Iowa GROW project to make student employment more meaningful, and programs including Student Disability Services that address individual needs.

**Culture and entertainment**
Creating a vibrant, inclusive community through programs including the university’s five cultural and resource centers and organizations including the Lecture Committee, Campus Activities Board, and SCOPE (Student Commission on Programming and Entertainment) that bring international-caliber guest speakers, performers, and activities to the UI.

**Recreation and wellness**
Offering programs for all ages and interests through Recreational Services (headquartered in the state-of-the-art Campus Recreation and Wellness Center) including intramural sports, wellness options, an outdoor equipment rental center, and more.

**Health and safety**
Fostering learning and well-being, including clinical, support, and educational programs available through Student Health & Wellness and the University Counseling Service; proactive, comprehensive alcohol harm-reduction initiatives; and coordinated violence prevention, safety, and victim advocacy through the Office of the Sexual Misconduct Response Coordinator.

**Living on campus**
Focusing on the residential experience and options, including Iowa’s 14 residence halls (the newest opens fall 2015) and dozens of living-learning communities, university apartments, and dining facilities spread across campus.

Find more information at studentlife.uiowa.edu.
VICE PRESIDENT FOR RESEARCH AND ECONOMIC DEVELOPMENT
Forging new frontiers of discovery by providing resources and support to researchers and innovators and promoting a culture of creativity that enriches the campus, the state, and the world.

Daniel Reed
Named vice president for research and economic development in 2012, Reed came to Iowa from Microsoft, where he was corporate vice president responsible for technology policy and extreme computing. He earned master’s and doctoral degrees in computer science from Purdue University, and held an endowed chair at the University of Illinois at Urbana-Champaign. He then served as Chancellor’s Eminent Professor and adviser on strategy and innovation at the University of North Carolina at Chapel Hill.

Reporting positions
Assistant vice president for economic development
David Conrad
Associate vice president for economic development
David Hensley
Senior associate vice president for research and interim associate vice president for regulatory affairs
Richard Hichwa
Senior assistant vice president for research and economic development
Cheryl Reardon
Assistant vice president and executive director, Division of Sponsored Programs
Jennifer Lassner
Assistant vice president for community relations
Peter Matthes
Assistant vice president for research
Ann Ricketts
Assistant vice president and executive director, Division of Sponsored Programs
Jennifer Lassner
Assistant vice president for community relations
Peter Matthes
Assistant vice president for research
Ann Ricketts

Reporting units
Research administration
Office of Animal Resources
Conflict of Interest in Research Office
Division of Sponsored Programs
Environmental Health and Safety Office
Human Subjects Office
Research Information Systems

Museums, centers, and public engagement
Office of the State Archaeologist
Pentacrest Museums and the Mobile Museum
Public Policy Center
Obermann Center for Advanced Studies
State Hygienic Laboratory
Iowa Consortium for Substance Abuse Research and Evaluation
Injury Prevention Research Center
Center for Health Effects of Environmental Contamination
Center for Global and Regional Environmental Research

Core facilities
Central Microscopy Facility
Fermentation Facility
High Resolution Mass Spectrometry Facility
High Throughput Screening Facility

Economic development
UI Research Park
UI Research Foundation
UI Protolabs
UI Partners
UI Ventures

SUPPORTING AND SHARING DISCOVERY
The Office of Research and Economic Development helps connect scholars, researchers, artists, entrepreneurs, and students with the resources to generate work that serves the greater good.

Administration
Providing central support for identifying and winning external funds, meeting regulatory requirements, conducting research that involves people or animals, and tracking administrative information.

Public engagement
Sharing Iowa’s museum collections on campus, across the state, and beyond; fostering interdisciplinary and policy-minded research; and providing services with broad community impact.

Research cores
Administering centralized facilities for scientific research—microscopy, fermentation, mass spectrometry, and more.

Economic impact
Connecting businesses with University of Iowa expertise, and helping faculty, students, and others turn discoveries and ideas into commercial products and enterprises.

Find more information at research.uiowa.edu.

External funding
Iowa continues to secure strong external support for research and other priorities, seeing 13 percent growth in industry and corporate funding last year.

Total external funding, 2010-2014

<table>
<thead>
<tr>
<th>Year</th>
<th>Total External Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 2010</td>
<td>$555,213,591</td>
</tr>
<tr>
<td>FY 2011</td>
<td>$542,744,042</td>
</tr>
<tr>
<td>FY 2012</td>
<td>$536,570,232</td>
</tr>
<tr>
<td>FY 2013</td>
<td>$506,328,015</td>
</tr>
<tr>
<td>FY 2014</td>
<td>$515,784,192</td>
</tr>
</tbody>
</table>

External funding for research
Other external funding

FY 2010 | FY 2011 | FY 2012 | FY 2013 | FY 2014
Economic development
Iowa’s focus on turning discoveries into products and companies yielded growth on all fronts last year.

External funding by source, FY 2014
- $515.8 million in total external funding during FY 2014
- $431 million in external funding for research
- 2,185 grants and contracts awarded

Reporting units
Facilities Management
- Building and Landscape Services
- Business and Financial Services
- Planning, Design, and Construction
- Utilities and Energy Management

Financial Management and Budget
- Budget Development
- Records Management Program

Treasury Operations
- Student Loan Accounting
- University Billing Office
- University ID Card

Controller
- Accounting and Financial Reporting
- Capital Assets Management
- Financial Analysis
- Grant Accounting Office

Business Services
- Accounts Payable
- Business Manager
- Laundry Services
- Mail Services
- Materials Management
- Parking and Transportation
- Printing and Document Services
- Purchasing
- Risk Management
- Travel

Human Resources
- Administrative Services
- University Benefits
- Compensation and Classification
- Employee Assistance Program
- Employee and Labor Relations
- Employment Services
- Ergonomics
- Faculty and Staff Disability Services
- Family Services Office
- Immigration Services
- Information Management—Self Service
- Leadership Coaching
- Learning and Development
- Organizational Effectiveness
- Payroll
- Process Improvement (Lean)
- Wellness

Public Safety
- Emergency Management
- Fire Safety
- Police Division
- Clery Compliance and Support

Rod Lehnertz
Lehnertz was named interim senior vice president for finance and operations in January 2015. Previously, he was director of Planning, Design, and Construction for the university’s Facilities Management unit. He has worked for the university for 21 years. An Iowa City native, he holds an architecture degree from the University of Kansas and an MBA from the University of Iowa.

Invention disclosures, licenses/options, and startups, 2011-2014
- Invention disclosures: 68, 102, 98, 139
- Options/licenses: 23, 21, 29, 32
- Start-ups: 3, 9, 7, 11

1,800+ people employed by 35 companies at the UI Research Park
Reporting positions

Reporting to the senior vice president for finance and operations are several other institutional officers and president's cabinet members:

**Terry Johnson**
Interim university chief financial officer and treasurer

Johnson was named interim university chief financial officer and treasurer in January 2015. He joined the university in 1993 and became associate vice president and university controller in 1997. He holds a bachelor's degree in accounting from Luther College and an MBA from the University of Iowa, and is a certified public accountant.

**Mark Braun**
Vice president for operational efficiency and regulatory analysis

Braun was named vice president for operational efficiency and regulatory analysis in March 2015, having previously served as vice president for external relations and chief of staff to UI President Sally Mason. He has worked in the Iowa Board of Regents system for more than 15 years, including as state relations officer for the board. He holds a bachelor's degree in political science and an MBA from the University of Iowa.

**Sue Buckley**
Vice president for human resources

Buckley has spent four decades with the university, joining Human Resources in 1995. She plans to retire June 30, 2015. She holds a bachelor's degree from the State University of New York at Cortland and a master's degree from Purdue University.

**Kevin Ward**
Interim vice president for human resources

Kevin Ward was named interim vice president for human resources in early 2015, succeeding Sue Buckley. A native Iowan and UI Tippie College of Business alumnus, he holds a master's degree from Drake University and has spent 25 years at the UI.

**Other reporting positions**

- Chief investment officer and director, Treasury Operations: Cynthia Bartels
- Assistant vice president and director, Business Services: Mary Jane Beach
- Chief information officer and director, Information Technology Services: Steve Fleagle
- Associate vice president and director, Facilities Management: Don Guckert
- Director, Financial Management and Budget, and university secretary: Susan Klatt
- Chief risk officer: Donna Pearcy
- Interim assistant vice president and director, Public Safety: David Visin

**STEWARDSHIP AND SERVICE**

Finance and Operations serves as steward of the university’s financial resources, provides services that support and enhance the institution’s missions, fosters a strong working environment, and connects with external organizations.

**Facilities Management**

Coordinating campus master planning; managing design and construction of new facilities and renovation of existing facilities; maintaining buildings and grounds; and providing utilities and energy management.

**Financial Management and Budget**

Establishing the university’s annual operating budget and coordinating the state budget request process; assessing available resources to implement UI-wide initiatives; providing fiscal and budget policy analysis and support; and monitoring budgets for controls, analysis, revision, and reporting.

**Treasury Operations**

Providing banking and cash management services; monitoring performance of investments and providing debt service; and administering the campus ID card program.

**Controller**

Providing central accounting, reporting, tax compliance, and grant administration services.

**Business Services**

Managing business functions that range from purchasing to printing to parking; negotiating contracts with outside agencies and vendors; and identifying and managing liability and risks to property.

**Human Resources**

Supporting recruitment, retention, and engagement of a highly effective workforce; administering compensation, benefits, payroll, and related programs; providing organizational, professional, and personal development resources to support a healthy and productive campus culture.

**Public Safety**

Keeping the university secure and responding to emergencies; providing police patrols, security, and investigations; coordinating fire safety; and ensuring emergency alerts and Clery Act reports.

Find more information at fo.uiowa.edu.
Jean Robillard

Robillard was appointed vice president for medical affairs in 2007 after serving four years as dean of the UI Carver College of Medicine. A pediatric nephrologist, he previously was chair and professor of pediatrics at the University of Michigan and physician-in-chief at C.S. Mott Children’s Hospital. He earned his medical degree at the University of Montreal and completed specialty training in Montreal, Los Angeles, and Iowa City.

Reporting positions
Associate vice president for marketing and communications
Ellen Barron
Associate vice president for information systems
Lee Carmen
Associate vice president for legal affairs
Joseph Clamon
Associate vice president for finance
Ken Fisher
Assistant vice president for marketing and communications
Ellen Barron
Assistant vice president for information systems
Lee Carmen
Assistant vice president for legal affairs
Joseph Clamon
Assistant vice president for finance
Ken Fisher
Assistant vice president for compliance, accreditation, and UI privacy officer
Debbie Thoman
Assistant vice president for medical affairs
Jennifer Vermeer
Assistant vice president for human resources
Jana Wessels
Assistant vice president for strategic planning and business development
Christine Miller
Assistant vice president for academic affairs
Debra Schwinn
Assistant vice president for medical affairs
Jennifer Vermeer
Assistant vice president for human resources
Jana Wessels

CHANGING MEDICINE, CHANGING LIVES

UI Health Care provides education, patient care, and research guided by an integrated strategic plan and a single senior management team representing its component entities:

Carver College of Medicine
One of the nation’s top medical schools, the Carver College of Medicine prepares new generations of clinicians and researchers. The college and its dean report jointly to the vice president for medical affairs and the provost.

University of Iowa Hospitals and Clinics
Routinely ranked one of the best hospitals in the nation, UI Hospitals and Clinics serves as a regional tertiary and quaternary referral center and provides outreach clinics in communities across Iowa.

University of Iowa Children’s Hospital
The state’s only comprehensive center of its kind, UI Children’s Hospital provides wellness services, primary care, surgery, and treatment for traumatic injuries, life-threatening and chronic illnesses, and developmental disabilities.

University of Iowa Physicians
The largest multi-specialty medical and surgical group practice in the state, comprised of 700 physicians in 19 clinical departments, UI Physicians brings the best of academic medicine to patients.

Find more information at healthcare.uiowa.edu.
Carroll Reasoner

Reasoner was appointed vice president for legal affairs and general counsel in 2008. Reasoner received her bachelor’s degree in 1973 and her law degree in 1976, both from the University of Iowa. She was in private practice in Cedar Rapids for 32 years before joining the university.

EXPERT COUNSEL

The Office of the General Counsel helps address questions, resolve problems, and shape policy in all areas of the law.

Risk reduction
Helping university units develop policies, practices, and procedures that reduce risk of legal problems.

Legal advice and representation
Providing a full range of services to university executive officers, administrators, faculty, and staff in their official capacities.

VICE PRESIDENT FOR EXTERNAL RELATIONS

Peter Matthes

Matthes was named vice president for external relations and interim chief of staff to UI President Sally Mason in 2014. He also serves as director of federal relations, as well as assistant vice president for community relations in the Office of the Vice President for Research and Economic Development. An Iowa City native, he holds a bachelor’s degree and an MBA from the University of Iowa, and has worked as a staff member in the U.S. House of Representatives and for the Iowa Senate Republican Caucus.

Alumni relations
Strengthening ties with alumni at-large and members of the University of Iowa Alumni Association, which reports jointly to the vice president for external relations and the association’s board of directors.

Special events
Hosting events on campus, across Iowa, and around the country, often in partnership with the UI Alumni Association and the UI Foundation.

Outreach information
Tracking and promoting the university’s statewide reach (see outreach.uiowa.edu).

Government relations
Interacting with policymakers through initiatives such as the Hawkeye Caucus network of engaged students, staff, alumni, and Iowans; regular communications with legislators and advocates; and regular Hawkeye Caucus Day events in Des Moines and Washington, D.C.
Reporting positions
Senior director for news media relations
Jeneane Beck
Senior director for marketing communications
Lynn Donham
Director, Hancher Auditorium
Chuck Swanson

Joe Brennan
Brennan was named vice president for strategic communication in 2013, after serving as chief communications officer for the University at Buffalo, State University of New York. He earned a PhD in English from the State University of New York at Buffalo and an MBA from the University of the Pacific.

SHARING THE UNIVERSITY’S STORY
The Office of Strategic Communication takes an integrated approach to achieving the university’s communication and marketing goals, all the way from planning through assessment.

Leadership and strategy
Developing key messages, communication plans, visual identity systems, and additional tools to speak with a common voice.

Coordination and collaboration
Working with university leaders, campus communicators, and other partners to achieve shared goals.

Crisis communications
Managing emergencies and other challenges, and championing direct, clear, and open communication.

News media relations
Sharing university news with the world and connecting local, national, and international media with UI people and programs.

Integrated marketing campaigns
Planning and implementing comprehensive campaigns that use each method or medium to its fullest advantage.

Multimedia content
Creating original, cross-platform content that tells the university’s story in words, photos, video, graphics, interactive media, and more.

Direct communications and social media
Directly engaging audiences through digital communications, social media, and publications.

Constituent communications
Building a strong community through timely communications with faculty, staff, students, alumni, parents, and others who care about the university.

SHOWCASING THE PERFORMING ARTS
Hancher, the university’s internationally renowned performing arts center, reports to the vice president for strategic communication. A cultural hub for the university community, Hancher has presented world-class dance, music, and theater for more than 40 years. Along the way, Hancher has engaged thousands of Iowans statewide and earned an international reputation for strong collaborative partnerships and innovative commissions.

In 2016, a new, world-class auditorium will introduce the next era for Hancher and the arts at Iowa. Replacing Hancher’s flood-destroyed original facility, the building will include a 1,900-seat multipurpose theatre, support spaces, administratives offices, and additional facilities for the UI School of Music.

Find more information at vpsc.uiowa.edu.
Additional administrative officers reporting solely or jointly to the university president include:

**DIVERSITY**

*Georgina Dodge*
Chief diversity officer and associate vice president

Dodge—who also serves as the university’s Title IX coordinator and adjunct associate professor of English, and reports jointly to the president and the provost—came to Iowa from the Ohio State University. There she led the Office of Minority Affairs, directed the Department of African American and African Studies Community Extension Center, and was an assistant professor of English. She holds a doctorate in English from the University of California, Los Angeles, and served six years in the U.S. Navy.

*Building community*
Providing vision, leadership, and counsel for units across campus, the Chief Diversity Office builds a welcoming and respectful environment where everyone can fulfill their potential. Programs and units reporting to the office include:

- **Center for Diversity and Enrichment:** Helping new students enroll, acclimate, and build skills for success. The center also is home to Military and Veteran Student Services and administers federally funded TRIO Student Support Services and Upward Bound programs. Find more information at diversity.uiowa.edu.
- **Diversity Resources Team:** Providing consultation, resources, and skills-building opportunities for faculty, staff, students, and guests.
- **Equal Opportunity and Diversity:** Implementing diversity policies and supporting compliance with laws, regulations, and policies that prohibit discrimination, harassment, retaliation, and sexual harassment.

**INTERNAL AUDIT**

*Todd Stewart*
Chief audit executive

Stewart joined the university’s Internal Audit office—also reporting directly to the Iowa Board of Regents—in 2005. He earned a bachelor’s degree in accounting from Iowa State University and an MBA from the University of Iowa, and is a certified public accountant, certified government financial manager, certified fraud examiner, and certified internal auditor.

Partnering with management
Internal Audit provides independent appraisals, objective assurance, and consulting services to university units. Staff partner with management to identify risks and improve processes, efficiencies, and controls.

**OMBUDSPERSON**

*Cynthia Joyce*
Ombudsperson

Joyce has served as the full-time university ombudsperson since 2005. She has worked as a mediator since 1990 and also is an experienced facilitator and a trainer in conflict resolution and diversity. She holds a bachelor’s degree in psychology from Stanford University and master’s degrees in public and private management and environmental studies from Yale University.

**ATHLETICS**

*Gary Barta*
Athletic director

Barta was named athletic director in 2006, following appointments at the University of Wyoming and the University of Washington.

*Confidential resource*
The Office of the Ombudsperson is a resource for students, faculty, and staff with problems or concerns, offering informal conflict resolution, mediation services, and advocacy for fair treatment. The office is confidential, neutral, informal, and independent, and follows the International Ombudsman Association’s best practices by reporting to the university president. The office has served campus since 1985 and currently sees about 600 people per year, including confidential consultation with administrators, faculty leaders, and human resources.

Find more information at www.uiowa.edu/ombuds.
FOUNDATION AND ALUMNI ASSOCIATION

Together with people and programs across the university, the UI Foundation and UI Alumni Association build lasting relationships and support.
The combined value of UI Foundation and UI endowment pools reached $1,248,214,422 at the close of calendar year 2014. During fiscal 2014, the foundation transferred $98 million to the university.

According to the Council for Aid to Education, among all higher education institutions, the UI Foundation ranks in the top 4 percent for total productivity, top 5 percent for total giving, top 6 percent for student enrollment, and top 7 percent for endowment market value.

Find more information at uifoundation.org.

Endowments, transfers, and productivity

A nonprofit IRC Sec. 501(c)(3) organization, the UI Foundation is independent from the university and is governed by a volunteer board of directors who elect officers and appoint staff.

In 2013, the foundation launched the public portion of For Iowa. Forever More: The Campaign for the University of Iowa, an historic, comprehensive effort to raise $1.7 billion in private support by December 2016.

FOR IOWA.
FOREVER MORE.

For Iowa. Forever More: The Campaign for the University of Iowa will secure the university’s status as a world-class institution for future generations. It is the largest campaign in state and university history and one of the most ambitious in the country when compared with campaigns by schools of similar size.

The campaign is poised for success at its conclusion on December 2016. As of March 2015, more than 180,000 donors had provided more than $1.45 billion in support for university-wide priorities, already putting the campaign at 85 percent of its goal.

The campaign has made possible, in part, the renovation or construction of 14 campus facilities, including a state-of-the-art children’s hospital, football practice facility, and arts campus projects such as a new visual arts building, Hancher Auditorium, Voxman Music Building, and Museum of Art.

Short for “philanthropy,” Phil’s Day celebrates annually the impact of private support across the Iowa campus.
President and chief executive officer: Lynette Marshall

Marshall joined the UI Foundation in 2006, the foundation’s third president since its founding in 1956. A graduate of the University of Illinois with more than 30 years of fundraising experience, she is a member of several national fundraising organizations and has taught development workshops nationally and internationally.
MEMBERSHIP
AND MORE

While the UI Alumni Association offers benefits—including the bimonthly Iowa Alumni Magazine—especially for members, most of its programming is open to any Iowa alumnus. Key programs include:

Events
From game-watch gatherings to career networking, UI Alumni Association events give Hawkeyes the chance to stay connected with the university and each other. Major programs include Homecoming, Hawkeye Huddles, UI presidential receptions, Lifelong Learning, Senior College, and events created especially for young alumni.

Careers
The association works with the university’s Pomerantz Career Center to offer services for alumni and independently supports virtual networking programs, career webinars, and one-on-one career development. It also manages the oniowa.com online community, plus active social media accounts.

Students
S.T.A.T. (Students Today, Alumni Tomorrow) gets current Iowa students involved in alumni programming and networking, preparing them to remain active, engaged alumni.

Clubs and groups
IOWA Clubs help connect UI alumni wherever they are. The association provides workshops and other support for club leaders, and recognizes top clubs each year. The association also supports groups looking to organize reunions.

Travel
The association’s travel programs include athletic tours and bowl game trips, the Iowa Voyagers series that takes alumni around the world, and service trips for current University of Iowa students.

Distinguished Alumni Awards
The association recognizes a select group of alumni each year with the Distinguished Alumni Award. Drawn from nominations submitted by alumni and campus units, these awards honor the achievements of the university’s accomplished alumni.

Alumni records
With support from the UI Foundation and units across the university, the association maintains extensive records of alumni whereabouts, degree and career status, and contact information.

Find more information at iowalum.com.

The association provides events, services, and communications for its 45,000 members, and helps the university stay connected to all 260,000+ living alumni, regardless of membership.

An independent IRC Sec. 501(c)(3) organization, the UI Alumni Association draws support from the university for joint activities. Its president and CEO report to both the association’s volunteer board of directors and the university’s vice president for external relations. The association is located in the Levitt Center for University Advancement.
Iowa Clubs and contacts across the country and around the world

69 official
IOWA
Clubs and contacts across the country and around the world

Board of directors

<table>
<thead>
<tr>
<th>Name</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>John Hesse</td>
<td>Bloomington, Illinois</td>
</tr>
<tr>
<td>Clare Kelly</td>
<td>Des Moines, Iowa</td>
</tr>
<tr>
<td>Samantha Lane</td>
<td>Chicago, Illinois</td>
</tr>
<tr>
<td>Randall Lengeling</td>
<td>Dubuque, Iowa</td>
</tr>
<tr>
<td>Claudia Marban</td>
<td>Lockport, Illinois</td>
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<tr>
<td>Phillip Mayberry</td>
<td>Marshalltown, Iowa</td>
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<tr>
<td>Justin McBride</td>
<td>Cape Coral, Florida</td>
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<tr>
<td>Robert Mitchell</td>
<td>West Des Moines, Iowa</td>
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<td>Meleta Pope Mitchell</td>
<td>Charlotte, North Carolina</td>
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<td>Bruce Ringdahl</td>
<td>Columbia, Missouri</td>
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<tr>
<td>Jeanette Schierbrock</td>
<td>Council Bluffs, Iowa</td>
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<tr>
<td>Nathan Stelter</td>
<td>Urbandale, Iowa</td>
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<tr>
<td>Carl Stuart</td>
<td>Austin, Texas</td>
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<tr>
<td>Thomas Temple</td>
<td>Urbandale, Iowa</td>
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<tr>
<td>Brett Veerman</td>
<td>Verona, Wisconsin</td>
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<tr>
<td>Kevin Zoeller</td>
<td>Chicago, Illinois</td>
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</tbody>
</table>

Reporting positions

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vice president and chief operating officer</td>
<td>Linda Baker</td>
<td>Golden, Colorado</td>
</tr>
<tr>
<td></td>
<td>Adelaide Caprio</td>
<td>Chicago, Illinois</td>
</tr>
<tr>
<td></td>
<td>Nancy Carter</td>
<td>Arlington, Tennessee</td>
</tr>
<tr>
<td></td>
<td>Jake Chung</td>
<td>Arlington Heights, Illinois</td>
</tr>
<tr>
<td></td>
<td>Jeffrey Courter (chair)</td>
<td>Des Moines, Iowa</td>
</tr>
<tr>
<td></td>
<td>Jack Dusenberg</td>
<td>Waterloo, Iowa</td>
</tr>
<tr>
<td></td>
<td>Jeffrey Grisamore</td>
<td>Bernardsville, New Jersey</td>
</tr>
<tr>
<td></td>
<td>Krista Heikes Sweeney</td>
<td>St. Paul, Minnesota</td>
</tr>
<tr>
<td></td>
<td>Graciela Coffman</td>
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</table>

President and CEO: Jeff Kueter

Kueter was named UI Alumni Association president and CEO in 2014. A 1993 University of Iowa graduate (BA in political science) he returned to the university from Washington, D.C., where he directed the George C. Marshall Institute and managed the Capital Area IOWA Club. He also holds master’s degrees in security policy and science and technology policy studies, and in political science from George Washington University.
Uniting clinical, education, and research programs, University of Iowa Health Care is one of the nation’s top academic medical centers.
UNIVERSITY OF IOWA
HEALTH CARE

University of Iowa Health Care is the state of Iowa’s only comprehensive academic medical center, joining patient care, research, and education in one integrated enterprise.

Comprised of UI Hospitals and Clinics, the Carver College of Medicine, and UI Physicians, UI Health Care units report to the vice president for medical affairs.

UI Health Care is dedicated to changing medicine and changing lives—making pioneering discoveries, delivering innovative education, providing superb clinical care and extraordinary patient experiences, preventing and curing disease, improving health and well-being, and assuring access to health care for the people of Iowa and the world.

HEALTH CARE LEADERSHIP

Vice president for medical affairs: Jean Robillard

Robillard was appointed vice president for medical affairs in 2007 after serving as UI Carver College of Medicine dean. He previously was chair and professor of pediatrics at the University of Michigan and physician-in-chief at C.S. Mott Children’s Hospital.

Kenneth Kates
UI Hospitals and Clinics chief executive officer

Kates has more than 30 years’ experience in academic health care, having previously held executive and senior positions with the University of Chicago Hospitals and Health System and Temple University Hospital. He received a bachelor’s degree in business administration and marketing from Philadelphia University and an MBA in health administration from Temple.

Debra Schwinn
Carver College of Medicine dean

Named dean in 2012, Schwinn came to Iowa from the University of Washington, where she was chair of anesthesiology and pain medicine. She also has served on the Duke University faculty and is a member of the Institute of Medicine.

Ranked #1 health care employer in the United States by Forbes in 2015

64 The University of Iowa

The University of Iowa
NEW FACILITIES

UI Health Care facilities range from the 1920s-era General Hospital—its gothic tower still an icon on the west campus skyline—to clinical pavilions built between the 1970s and 1990s, to new buildings that are modernizing education, research, and patient care. Recent projects include:

UI Health Care—Iowa River Landing
Dedicated in 2012, the University of Iowa Health Care—Iowa River Landing facility provides ambulatory care in an easily accessible location in neighboring Coralville, Iowa, just two miles from the main UI Hospitals and Clinics complex. It is expected to accommodate up to 300,000 patient visits each year. Additional health care facilities at Iowa River Landing will further decrease congestion on the main campus and improve convenience for patients.

Pappajohn Biomedical Discovery Building
Completed in 2014, the 200,000-square-foot facility—made possible in part by a $27 million gift from John and Mary Pappajohn—provides a home for programs including the Pappajohn Biomedical Institute, the Fraternal Order of Eagles Diabetes Research Center, and the Iowa Institute for Biomedical Imaging. It is adjacent to the Carver Biomedical Research Building (2005) and the Medical Education and Research Facility (2002).

UI Children’s Hospital
Slated for completion in late summer 2016, the new 14-floor facility will provide 480,000 square feet to consolidate and expand existing children’s patient care services and programs.

INTEGRATING PATIENT CARE, RESEARCH, AND EDUCATION

UI Health Care units provide world-class patient care, education, and research under the leadership of a single senior team and integrated strategic plan.

University of Iowa Hospitals and Clinics
Long recognized as one of the best hospitals in the United States, UI Hospitals and Clinics offers first-rate primary care and board-certified care in more than 200 specialties, receiving referrals from across the country and around the world. It includes UI Children’s Hospital, the state’s only comprehensive children’s hospital, providing care in 40 pediatric specialties and emphasizing the role of family members as part of the multi-disciplinary care team.

University of Iowa Physicians
The premier multispecialty medical and surgery group practice in Iowa, UI Physicians comprises more than 800 physicians in 19 clinical departments and provides the medical staff for UI Hospitals and Clinics.

Roy J. and Lucille A. Carver College of Medicine
The college educates some 580 medical students and more than 200 associated medical sciences students, plus thousands of undergraduates from other UI colleges. Faculty also train more than 700 medical residents and fellows, provide continuing education for practitioners everywhere, and conduct research in more than 280 laboratories.

KEY FACTS

Clinical services (FY 2014)

- Inpatient beds: 729
- Physicians and dentists, including residents and fellows: 1,617
- Professional nurses: 1,904
- Other staff: 4,826
- Volunteer service hours: 126,364
- Inpatient admissions: 32,405
- Total outpatient clinic visits: 914,312
- Pediatric patients: 60,936
- Emergency-Trauma Center visits: 56,418
- Patients transported by air mobile critical care services: 1,228
- Major surgeries: 29,180
- Minor surgeries: 104,041
- Births: 2,076
STATEWIDE IMPACT

UI Health Care impacts every one of Iowa’s 99 counties, delivering expert care to patients in communities throughout the state, and contributing an economic impact of $4.3 billion and a community benefit exceeding $216 million.

Outreach clinics
UI physicians and nurses visit more than 40 Iowa communities to offer 30-plus specialty clinics at local health care centers. They support care for patients close to home by taking University of Iowa expertise statewide.

Critical Access Hospital Network
UI Health Care serves as the hub for a consortium of 10 Iowa critical access hospitals, enhancing access to quality health care in rural communities. The network provides continuity of care, access to the same electronic medical records, development of best practices through shared education opportunities, and other services.

UI Health Alliance
The University of Iowa Health Alliance includes hospitals, clinics, and physician groups working together to serve patients and communities. The initiative helps providers share quality and safety expertise, support services, and information technology in response to emerging “accountable care” organizations, population health initiatives, and changing payment systems.

Regional clinical education
Real-life medical clerkships with UI alumni are offered to medical students—more than 400 alumni participate every year. In addition, UI students in medicine and other health professions including pharmacy gain experience and meet community needs at six regional centers affiliated with the Carver College of Medicine and located in Cedar Rapids, Davenport, Des Moines, Mason City, Sioux City, and Waterloo. The centers also provide training sites for family medicine residents, helping to meet Iowa’s need for primary care physicians.

FINANCIAL PERFORMANCE

UI Health Care has seen steady growth in revenues, strong bond ratings, and an established record of managing to targeted revenues and adopting best practices in billing, coding, and documentation.

UI Health Care’s fiscal year 2014 budget totaled more than $1.7 billion.

151 UI physicians named best doctors by U.S. News & World Report in 2014
Hawkeye athletic programs produce accomplished student-athletes and inspire one of the most passionate followings in college sports.
Primary revenue sources

- $30.7 million—Big Ten Conference distributions
- $26.4 million—Ticket sales
- $18.9 million—Philanthropic support
- $6 million—Multimedia agreement

Primary expenses

- $31.2 million—Salaries and wages
- $16.7 million—Debt service and transfer to reserves
- $10.9 million—Scholarships and student-athlete food costs
- $10.4 million—Sport expenses (team travel, equipment, recruiting, etc.)

FACILITIES

Iowa’s athletic facilities are clustered in two areas: west-campus facilities including iconic Kinnick Stadium, and the Hawkeye Campus further to the west, which continues to offer expansion opportunities for both sports and health care. Recent and landmark facilities include:

Stew and LeNore Hansen Football Performance Center

Completed in fall 2014 and named in honor of longtime UI supporters, the $55 million facility includes the Richard O. Jacobson Football Operations Building and a new indoor practice facility.
The UI women’s basketball team has participated in the NCAA Tournament in each of the last eight seasons.

ATHLETICS

Director of athletics: Gary Barta
Gary Barta was named director of athletics in June 2006 after serving as athletic director at the University of Wyoming and senior associate athletic director at the University of Washington. He earned a bachelor’s degree at North Dakota State University, where he later worked as director of development.

ATHLETIC LEADERSHIP

Reporting positions
Deputy director of athletics
  Gene Taylor
Chief financial officer
  Michael Walker
Associate athletics director for compliance
  Lyla Clerry
Associate athletics director for human resources and compliance
  Mary Curtis
Associate athletics director for operations and event management
  Paula Jantz
Associate athletics director for development, patron services, and special programs
  Mark Jennings
Associate athletics director for external relations
  Rick Klett
Associate athletics director for student-athlete academic services
  Elizabeth Tovar

Women’s sports (and coaches)
  Basketball (Lisa Bluder)
  Cross country (Layne Anderson)
  Diving (Todd Waikel)
  Field hockey (Lisa Celucci)
  Golf (Megan Menzel)
  Gymnastics (Larissa Libby)
  Rowing (Andrew Carter)
  Soccer (Dave DiIanni)
  Softball (Marla Looper)
  Swimming (Marc Long)
  Tennis (Katie Dougherty)
  Track and field (Joey Woody)
  Volleyball (Bond Shymansky)

Men’s sports (and coaches)
  Baseball (Rick Heller)
  Basketball (Fran McCaffery)
  Cross country (Layne Anderson)
  Diving (Todd Waikel)
  Football (Kirk Ferentz)
  Golf (Tyler Stith)
  Gymnastics (J.D. Reive)
  Swimming (Marc Long)
  Tennis (Ross Wilson)
  Track and field (Joey Woody)
  Wrestling (Tom Brands)

UI Athletics Hall of Fame—Roy G. Karro Building
A landmark on the HawkEye Campus, the facility features Iowa athletic memorabilia and space for meetings and events.

Campus Recreation and Wellness Center
A joint project of Athletics and Recreational Services, the $69 million facility opened in 2010 and ranks as one of the top five campus recreation facilities in the nation. It includes a competition pool for swimming and a separate diving well, enabling Iowa to host USA Diving nationals and Big Ten championships.

Kinnick Stadium
Home of the Hawkeye football team and named for legendary alumnus and 1939 Heisman Trophy winner Nile Kinnick, the historic stadium seats 70,585, making it one of the 20 largest college-owned stadiums in the nation. It debuted a $89 million renovation in 2006.

Carver-Hawkeye Arena
Named for the late Roy J. Carver, the arena accommodates up to 15,000 for women’s and men’s basketball, wrestling, and other events. A $43 million revitalization project in 2011 added practice and training facilities, plus offices for staff.

Iowa’s 11 colleges and other academic units provide comprehensive opportunities for students at all levels.
Named in honor of a gift from the Roy J. Carver Charitable Trust, the college is part of University of Iowa Health Care, the state’s only comprehensive academic medical center. The college ranks 16th for primary care and 29th for biomedical research (11th among public universities) in U.S. News & World Report’s 2016 list of best graduate programs.

RESEARCH STRENGTHS

Iowa’s biomedical research programs unite investigators dedicated to interdisciplinary discovery in human health and disease. Best-known programs include:

Center for Auditory Regeneration and Deafness
Treating people with hearing loss, the center includes pioneering work in cochlear implants, molecular genetics, and other areas.

Lung Biology and Cystic Fibrosis Research Center
Blending basic and clinical research, center investigators are developing new therapies and accelerating the transfer of new knowledge to patient care.

Fraternal Order of Eagles Diabetes Research Center
Established by a $25 million gift, the center includes more than 90 investigators and a Metabolic Phenotyping Core that develops research models for diabetes, obesity, and other metabolic disorders.

In 2014, the college introduced its New Horizons MD Curriculum, the result of a two-year project to develop an innovative program that better integrates the basic sciences with clinical experience and gives students greater freedom to individualize their programs. Changes include introducing a “triple helix” model of thematic strands woven throughout the curriculum, mentored preclinical experiences starting the first week of medical school, and earlier clinical clerkships.

Four faculty are currently Howard Hughes Medical Institute Investigators, while 12 are members of the Institute of Medicine and two are members of the National Academy of Sciences. Twelve core facilities in genetics, imaging, and other areas support faculty, student, and external research.

CARVER COLLEGE OF MEDICINE
Iowa’s Roy J. and Lucille A. Carver College of Medicine earns international respect for both clinical education and biomedical research. In 2014, the college introduced its New Horizons MD Curriculum, the result of a two-year project to develop an innovative program that better integrates the basic sciences with clinical experience and gives students greater freedom to individualize their programs. Changes include introducing a “triple helix” model of thematic strands woven throughout the curriculum, mentored preclinical experiences starting the first week of medical school, and earlier clinical clerkships.

Four faculty are currently Howard Hughes Medical Institute Investigators, while 12 are members of the Institute of Medicine and two are members of the National Academy of Sciences. Twelve core facilities in genetics, imaging, and other areas support faculty, student, and external research.

KEY FACTS

Undergraduate degrees
BS

Graduate degrees
MA, MME, MPAS, MS, PhD

Professional degrees
MD, DPT

Spring 2015 enrollment
658 professional
146 undergraduate
61 graduate

Faculty FTEs (spring 2015)
512 tenure track
499 clinical track
264 postdocs and others

Staff FTEs (spring 2015)
1,278 professional and scientific
327 general service
185 residents
268 graduate assistants
452 temporary and students

FY 2014 external funding
$203.6 million
Dean: Debra Schwinn
Named dean in 2012, Schwinn also holds faculty appointments in anesthesiology, pharmacology, and biochemistry. She came to Iowa from the University of Washington, where she was chair of anesthesiology and pain medicine. She earned her MD at Stanford University and completed an anesthesiology residency at the University of Pennsylvania and a cardiac anesthesiology fellowship at Duke University, where she served on the faculty for 18 years. She is a member of the Institute of Medicine.

Reporting positions
- Associate dean for student affairs and curriculum: Christopher Cooper
- Associate dean for faculty affairs and development: Lois Geist
- Executive associate dean: Donna Hammond
- Associate dean for information technology: Boyd Knosp
- Associate dean for graduate and postdoctoral studies: Daniel Tranel
- Associate dean for clinical affairs: Douglas Van Daele
- Associate dean for graduate medical education: Mark Wilson
- Associate dean for cultural affairs and diversity initiatives: Sherree Wilson
- Associate dean for clinical and translational science: Patricia Winokur

Departments
- Anatomy and Cell Biology
- Anesthesia
- Biochemistry
- Cardiothoracic Surgery
- Dermatology
- Emergency Medicine
- Family Medicine
- Internal Medicine
- Microbiology
- Molecular Physiology and Biophysics
- Neurology
- Neurosurgery
- Obstetrics and Gynecology
- Ophthalmology and Visual Sciences

Holden Comprehensive Cancer Center
The state’s only National Cancer Institute-designated comprehensive cancer center draws research and clinical expertise from 41 departments and six colleges across the university.

Wellstone Muscular Dystrophy Cooperative Research Center
One of six such National Institutes of Health-funded centers in the nation, Iowa’s center focuses on translational research and advanced diagnostic services.

Institute for Clinical and Translational Science
Iowa’s center joins 59 other institutions in a National Institutes of Health effort to deliver new treatments from biomedical discovery, engage communities in clinical research, and train new investigators.

Pappajohn Biomedical Institute
Centered in the new Pappajohn Biomedical Discovery Building, the institute provides a multidisciplinary scientific community for research on cardiovascular disease, diabetes, hearing loss, imaging, cystic fibrosis, and neuroscience.

Wynn Institute for Vision Research
Created with a $25 million gift from Stephen A. Wynn, the center expands Iowa’s leading efforts to understand, diagnose, and treat heritable human blindness.

39% of 2014 MD graduates selected primary care specialties, with 33% of the class remaining in Iowa to start postgraduate training.

Iowa’s ophthalmology program currently ranks 8th in the nation.
COLLEGE OF DENTISTRY

Iowa’s College of Dentistry is the state’s only dental school and the only school in the country with programs in all recognized dental specialties. It’s also an essential resource to the state, helping people and communities everywhere meet their need for dental care.

Students admitted to Iowa’s competitive and comprehensive DDS program study basic science, dental techniques, and advanced procedures, completing unique third-year rotations that offer experience in every area of dentistry. Graduate programs provide specialty training, and students at all levels work alongside leading researchers on topics ranging from policy and prevention to genetics and tissue engineering.

The college’s clinics recorded approximately 149,000 visits in fiscal year 2014. Some 26 outreach programs focus on children, special-needs patients, and seniors, including an award-winning Geriatric Mobile Dental Unit.

A $61 million renovation of the Dental Science Building—slated for completion in 2016—will modernize clinics and enhance research facilities.

EDUCATION, RESEARCH, AND CARE

College of Dentistry programs and facilities are designed to highlight connections between education, research, and patient care. Key resources include:

Simulation Clinic
Providing an advanced setting to hone hands-on skills, the Simulation Clinic prepares new dental students to see patients and helps experienced students and practitioners to prep for board and licensure exams or learn new procedures. Eighty networked operatories include mannequins with realistic tooth models and jaw functions.

KEY FACTS

Graduate degrees
MS, PhD

Professional degrees
DDS

Spring 2015 enrollment
326 professional
15 graduate

Faculty FTEs (spring 2015)
61 tenure track
40 clinical track
16 postdocs and others

Staff FTEs (spring 2015)
89 professional and scientific
154 general service
3 graduate assistants
67 temporary and students

FY 2014 external funding
$6.3 million
Recent renovations to the Dental Science Building include a new faculty clinic and facilities for special-needs care.

Dows Institute for Dental Research
Established by a 1976 gift, the Dows Institute offers collaborative, joint-use laboratories and core facilities. Current work includes biostatistics; biomaterials and bone and tissue engineering; craniofacial anomalies; cariology and microbiology; epidemiology and behavioral research; health policy and outcomes; mucosa, immunology, and oral cancer; and clinical research.

Dental Clinics
The college’s clinics provide care for every kind of patient with every kind of need. Some patients receive affordable, faculty-supervised care from dental students, while others see residents or faculty clinicians, often world-renowned experts in their fields.

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Dental Clinics
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838 applications received for 80 slots in the 2015 entering DDS class

Recent renovations to the Dental Science Building include a new faculty clinic and facilities for special-needs care.

COLLEGE OF DENTISTRY LEADERSHIP

Dean: David Johnsen
Johnsen was appointed dean in 1995 after serving as chair of pediatric dentistry at Case Western Reserve University. He received his dental degree from the University of Michigan and an MS in pediatric dentistry from the University of Iowa, then joined the faculty at West Virginia University.

Reporting positions
Associate dean for research
Brad Amendt
Associate dean for finance and facilities
Scott Arneson
Associate dean for education
Lily Garcia
Associate dean for patient care
Michael Kanellis
Executive associate dean
Galen Schneider
Associate dean for student affairs
Catherine Solow

Departments
Endodontics
Family Dentistry
Operative Dentistry
Oral and Maxillofacial Surgery
Oral Pathology, Radiology, and Medicine
Orthodontics
Pediatric Dentistry
Periodontics
Preventive and Community Dentistry
Prosthodontics

80% of dentists practicing in Iowa are College of Dentistry alumni.
Iowa’s College of Education is the state’s top-ranked education school, recognized for teacher preparation at the undergraduate level, a range of respected graduate programs, and a tradition of innovation in the field.

Iowa education faculty have led the development of areas including educational testing and measurement. Their work established today’s educational testing industry and made Iowa City one of the best-known centers in the field.

FOR STUDENTS, STATE, AND BEYOND

College of Education resources are shaping students and changing education in Iowa and everywhere. Innovative programs include:

Belin-Blank International Center for Gifted Education and Talent Development
One of the most-respected programs of its kind, this comprehensive center serves teachers, students, and schools through initiatives like the Iowa Online Advanced Placement Academy, which makes AP courses available in rural and urban communities across the state.

Teacher Leader Center
Creating 21st century teachers for 21st century schools, the center develops students and practitioners in assessment, technology, and diversity, awarding all graduates a unique Teacher Leader Certificate.

Iowa Testing Programs
Building on Iowa’s longstanding leadership in educational testing, ITP provides at no charge materials, consultation, and scoring services for over 361,000 students in all Iowa school districts, saving schools nearly $4 million each year.
The Teacher Leader Center encourages students to use 21st-century technology to experiment with curricular innovations.

COLLEGES AND ACADEMIC UNITS

COLLEGE OF EDUCATION LEADERSHIP

Dean: Nicholas Colangelo

Colangelo was appointed dean of the college in 2012. He is also the Myron and Jacqueline Blank Professor of Gifted Education and co-founder of the Belin-Blank International Center for Gifted Education and Talent Development. He received his PhD in counseling and guidance from the University of Wisconsin—Madison.

Iowa Center for Assistive Technology Education and Research

ICATER provides hands-on training and research into assistive and adaptive technology for people with disabilities, including collaboration with Iowa K-12 schools looking to meet student needs.

UI REACH (Realizing Educational and Career Hopes)

The first major public university program of its kind, REACH offers a two-year, campus-based experience focused on life and work skills for young adults with cognitive and learning disabilities.

Center for Advanced Studies in Measurement and Assessment

Pursuing research-based initiatives that advance the methodology and practice of educational measurement and assessment, the center sponsors research activities, offers online resources, sponsors testing conferences and workshops, and offers psychometric services.

Center for Evaluation and Assessment

The center evaluates programs in collaboration with colleges, universities, and school systems across the country, completing more than 50 assessments of educational and social programs since 1992.

Center for Research on Undergraduate Education

The only research entity in the country focused on undergraduate education and the undergraduate experience, this center expands knowledge about college impact and outcomes.

Reporting positions

Associate dean for academic affairs and graduate programs
David Bills

Associate dean for teacher education and student services
Susan Lagos Lavenz

Executive associate dean for research and innovation
Christopher Morphew

Departments

Educational Policy and Leadership Studies
Psychological and Quantitative Foundations
Rehabilitation and Counselor Education
Teaching and Learning

27,000+ College of Education alumni are working in all 99 Iowa counties, across the country, and around the world.

43rd ranked education college in the nation according to U.S. News & World Report
COLLEGE OF ENGINEERING

A personalized, student-oriented mission distinguishes Iowa’s College of Engineering. By design, it’s the smallest engineering college in the Big Ten, encouraging students to pursue their individual interests in an environment that’s both intellectually challenging and collaborative.

The college admits undergraduate students directly, and enrollment has nearly doubled in the last decade. Many come to Iowa looking to complement top-notch engineering education with experience in other areas, from business to the arts.

Connections to Iowa’s health science programs offer a unique draw for students and faculty alike. Each engineering discipline shares courses, research, and faculty appointments with Iowa’s programs in medicine and other fields.

The college is planning a $37 million, 65,000-square-foot addition to the Seamans Center for the Engineering Arts and Sciences to accommodate growth in enrollment and faculty research.

UNIQUE EDUCATION

Built with flexibility in mind, Iowa’s engineering curriculum gives students the chance to think big and develop projects around their passions. Innovative options include:

Grand Challenges Scholars
The nation’s seventh program of its kind—the first in the Big Ten—it awards scholarships to engineering students who commit to addressing priority issues identified by the National Academy of Engineering through research, interdisciplinary study, entrepreneurship, global experience, and service.

Technological Entrepreneurship Certificate
A joint College of Engineering-Tippie College of Business Initiative, the certificate complements any engineering program, preparing students to start their own businesses or manage technological innovations.

KEY FACTS

Undergraduate degrees
BSE

Graduate degrees
MS, PhD

Spring 2015 enrollment
1,999 undergraduate

Faculty FTEs (spring 2015)
89 tenure track
29 postdocs and other

Staff FTEs (spring 2015)
166 professional and scientific
4 general service
239 graduate assistants
153 temporary and students

Undergraduate placement rate
(fall 2013-summer 2014)
97%

FY 2014 external funding
$32.5 million
Faculty-student mentoring and hands-on research by undergraduates are hallmarks of Iowa’s engineering program. Faculty research enriches education—faculty members mentor an average of 18 undergraduates and four graduate students, and generate about $602,000 in collegiate and interdisciplinary research funding. Internationally recognized research units include:

**Center for Bioinformatics and Computational Biology**
A collaboration between Iowa’s colleges of engineering, medicine, and liberal arts and sciences, the center develops new areas of study related to informatics, basic sciences, and applied medical research.

**Center for Computer-Aided Design**
Uniting basic and applied research projects in modeling and simulation, including the National Advanced Driving Simulator, Virtual Soldier Research, and other programs that draw increasing government and corporate funding.

**IIHR—Hydroscience & Engineering**
One of the nation’s leading programs in fluids-related research, IIHR is home to the Iowa Flood Center, created as an education, research, and service resource in response to record Midwest floods.

**Iowa Institute for Biomedical Imaging**
Fostering cross-college, interdisciplinary research in biomedical imaging, image analysis, and translational medical research.

**COLLEGE OF ENGINEERING LEADERSHIP**

**Dean: Alec Scranton**
Scranton was named dean of the college in 2012 after serving two years as interim dean. Also a professor of chemical and biochemical engineering, he joined the college in 2000. He holds master’s and doctoral degrees from Purdue University.

**Departments**
- Biomedical Engineering
- Chemical and Biochemical Engineering
- Civil and Environmental Engineering
- Electrical and Computer Engineering
- Mechanical and Industrial Engineering

**Reporting positions**
- Associate dean for academic programs
  - Keri Hornbuckle
- Associate dean for diversity and outreach
  - Tonya Peeples
- Associate dean for graduate programs and research
  - Milan Sonka

63rd ranked engineering school in the nation according to U.S. News & World Report

70% of engineering undergraduates graduate with a second major, minor, or certificate.
Iowa’s College of Law was among the first schools to grant law degrees to women (1873), international students (1879), and African Americans (1879). Today in its 150th year, it’s recognized for a curriculum that balances challenging course work and skills-training programs, including a new field placement program.

The college emphasizes the role of lawyers as true counselors, prepared to offer incisive analysis, clear-eyed yet compassionate understanding, and creative problem-solving. It’s taken aggressive steps to grow enrollment, reducing tuition, introducing “3 Plus 3” partnerships with Iowa colleges, and streamlining the admission process for current UI students.

The college’s writing program is one of the nation’s strongest, and faculty have built particular distinction in international and comparative law, public interest law, and intellectual property. Research centers foreground public service—support for nonprofits, human rights issues, disability law, and more.

**LEARNING AT ALL LEVELS**

New and established College of Law programs are expanding alternatives for students and offering unique development opportunities for faculty and practitioners. Highlights include:

**Kinnick Law Scholars**

Providing a new option for academically accomplished University of Iowa students to apply to law school without taking the Law School Admissions Test, the program is named for legendary Iowa student-athlete Nile Kinnick.
Located on a bluff above the Iowa River, the Boyd Law Building is the college’s home.

3 Plus 3 Program
A partnership with 12 undergraduate institutions—including the UI College of Liberal Arts and Sciences—the program lets undergrads apply to law school in their junior year and fulfill bachelor’s degree requirements by completing first-year law courses.

Master of Studies in Law
Approved by the Iowa Board of Regents in late 2014 and pending acquiescence from the American Bar Association, the flexible, cross-disciplinary degree helps students and working professionals build foundations in speciality tracks such as business and innovation and law and public policy.

Citizen Lawyer Program
Extending education beyond the classroom with opportunities for pro-bono work, community service, and the chance for students to explore legal issues, build skills, and reflect on values.

Iowa Legal Studies Workshop
Drawing inspiration from the famed Iowa Writers’ Workshop, the program invites faculty authors to submit manuscripts for constructive, critical analysis.

Law Library
One of the nation’s largest and best collections of legal materials, Iowa’s Law Library includes 1.3 million volumes or equivalents, plus extensive print, electronic, and microform holdings.

COLLEGE OF LAW LEADERSHIP

Dean: Gail Agrawal
Agrawal joined the college in 2010 after serving as dean of the Kansas University School of Law and associate dean for academic affairs and interim dean at the University of North Carolina School of Law. She holds a law degree and a master’s in public health from Tulane University.

Reporting positions

- Senior associate dean
  - Eric Andersen
- Associate dean for student affairs
  - Carin Crain
- Associate dean for research
  - Thomas Gallanis
- Associate dean for civic engagement
  - Linda McGuire
- Associate dean for faculty
  - Todd Pettys

Centers and institutes

- Innovation, Business, and Law Center
- Institute for Public Affairs
- Nonprofit Resource Center
- Law, Health Policy, and Disability Center
- National Health Law and Policy Resource Center
- Center for Human Rights

22nd-ranked law school in the nation, and among the top 10 public-university programs according to U.S. News & World Report
The College of Liberal Arts and Sciences spans the visual, performing, and cinematic arts; humanities; natural and mathematical sciences; social and behavioral sciences; and communication disciplines.

This uncommon breadth provides ample opportunities for students to explore and create unique academic portfolios, for faculty to forge collaborations that blur disciplinary boundaries, and for the college to offer innovative programs that meet contemporary needs.

The college admits most of the university’s undergraduates, who choose among 64 majors, 65 minors, and 15 interdisciplinary certificate programs. It also administers the General Education Program, offering broad-based, foundational course work for undergraduates across Iowa’s colleges.

From the pioneering Iowa Writers’ Workshop—the first and most-respected program of its kind—to the nation’s top-ranked programs in speech pathology and audiology, to a tradition of leadership in the fine arts and space exploration, Iowa’s liberal arts and sciences faculty continue to expand the scope of human knowledge, perspective, and experience.

Dramatic new facilities will help bolster the college’s strengths. New buildings for the School of Music and the School of Art and Art History are slated to open in 2016, and planning is under way to address space needs of the Department of Psychological and Brain Sciences, the college’s largest undergraduate major.
Iowa invented the MFA degree by becoming the nation’s first university to accept creative work in lieu of a written thesis.

STUDENT SUCCESS

Helping students chart their course and succeed is the core of the college’s mission. These and other initiatives help do just that:

In-demand degree programs
Innovative—and often interdisciplinary—academic options respond to student interests and needs. A Certificate in Writing helps undergraduates in all colleges and majors become part of Iowa’s literary tradition, while new majors in enterprise leadership and biomedical sciences build on partnerships with UI colleges of business and medicine. Departments including theatre arts, English, communication studies, international studies, and history also are early partners in the Iowa Degree in Three program, which offers accelerated study for especially motivated and prepared students.

TILE classrooms
Collegiate faculty are embracing new teaching methods and facilities, including the technologically innovative TILE (Transform, Interact, Learn, Engage) classrooms available across campus. Faculty from sociology, biology, political science, theatre arts, Spanish and Portuguese, physics and astronomy, and more have been quick to adopt new team-taught courses, flipped-classroom models, and other approaches that invigorate the classroom experience.

Advising and mentoring
The college’s Office of Academic Programs and Student Development employs department-based professional advisers who work collaboratively with faculty in advising declared majors including theatre arts, English, communication studies, international studies, and history also are early partners in the Iowa Degree in Three program, which offers accelerated study for especially motivated and prepared students.

Reporting positions
Associate dean for graduate and online education, and the social sciences
Marc Armstrong
Executive associate dean
and associate dean for faculty and diversity, and the natural and mathematical sciences
Raúl Curto
Associate dean for undergraduate programs and curriculum, and the humanities
Helena Dettmer
Associate dean for research and infrastructure, and the arts
Joseph Kearney

Academic units

Programs
African American Studies
American Sign Language
English as a Second Language

Departments
American Studies
Anthropology
Asian and Slavic Languages and Literatures
Biology
Chemistry
Cinematic Arts
Classics
Communication Sciences and Disorders
Communication Studies
Computer Science
Dance

Earth and Environmental Sciences
English
French and Italian
Gender, Women’s, and Sexuality Studies
Geographical and Sustainability Sciences
German
Health and Human Physiology
History
Linguistics
Mathematics
Philosophy
Physics and Astronomy
Political Science
Psychological and Brain Sciences
Religious Studies
Rhetoric

Sociology
Spanish and Portuguese
Statistics and Actuarial Science
Theatre Arts

Schools
Art and Art History
Journalism and Mass Communication
Music
Social Work

Divisions
Performing Arts
World Languages, Literatures, and Cultures
INTERDISCIPLINARY RESEARCH

The college’s faculty and students forge research partnerships that span departments, UI colleges, and peer institutions. Multi-disciplinary research resources include:

**DeLTA Center**
Focusing on processes of learning and development; encouraging collaborative, process-oriented research; engaging with communities; and developing the next generation of investigators, particularly in psychological and brain sciences and communication sciences and disorders.

**Digital Studio for Public Arts and Humanities**
A campus-wide initiative, the studio supports development of digital arts and humanities research, scholarship, and learning, including projects by faculty recruited under cluster-hire initiatives.

**Optical Science and Technology Center**
This research center brings together scientists from the College of Liberal Arts and Sciences and the College of Engineering for research in optical science and nanoscience.

102 The University of Iowa

A general astronomy class participates in a fiery demonstration.
The college’s mission foregrounds meeting Iowa’s need for nurse clinicians, scholars, and educators while advancing nursing research and developing nursing as an academic discipline.

A competitive undergraduate BSN program emphasizes critical thinking, decision making, clinical judgment, cultural sensitivity, and professional values. Each year the college admits 72 first-year undergraduates directly through its BSN early-decision program. Other students apply to the program after completing pre-nursing course work.

At the graduate level, the college provides top-ranked programs that prepare practicing nurses for specialization in nursing administration, gerontology, family nursing, and psychiatric-mental health nursing, and address the critical need for nursing faculty and researchers.

SERVING IOWA

From helping practitioners develop new skills and knowledge, to working directly with patients, to keeping the state’s nursing profession strong, the College of Nursing connects with all 99 Iowa counties.

Online residency
To help recent graduates transition to new roles as professional nurses, the college helped create the Online Nurse Residency Program. The program’s curriculum is delivered via a combination of live webinars and interactive modules that can be implemented in a variety of clinical settings.

Extending education
The college has embraced distance education, delivering advanced training across the state. Options include an RN-to-BSN completion program, training for nurse anesthetists and psychiatric-mental health nurses, and programs to help nurses improve pain management, depression screening, dementia care, and other skills.

Lending a hand
The college coordinates the Johnson County Sexual Assault Response Team, a coalition of nurse examiners, victim advocates, law enforcement officers, and others.

Honoring peers
The college is a major sponsor of 100 Great Iowa Nurses, recognizing nurses from Iowa who are nominated by patients, colleagues, and others during National Nurses Week.
NURSING EXCELLENCE
College of Nursing faculty, staff, and students are connecting nursing research with clinical practice.

Standardized treatments
The Center for Nursing Classification and Clinical Effectiveness sponsors ongoing research into nursing interventions classification and nursing outcomes classification, providing standard terminologies for use across systems and specialties.

Evidence-based practice
The college’s Hartford/CsuMey Center for Geriatric Nursing Excellence develops and disseminates evidence-based practice guidelines that help professionals improve care for older adults. The center also provides educational programming to assist in the care of older adults.

Continuing education
Regular programs for practitioners take the latest nursing research into the field and help nurses build their credentials.

Realistic training environment
The Nursing Clinical Education Center enhances education for students and practitioners by providing an 11-room, 20,000-square-foot, state-of-the-art clinical simulation lab. A joint project of the college and UI Hospitals and Clinics Department of Nursing and Patient Services, the center offers realistic experience in scenarios such as neonatal intensive care and adult ambulatory care.

97% National Licensure Examination pass rate for UI nursing students taking the test for the first time in 2014

COLLEGE OF NURSING LEADERSHIP
Dean: Rita Frantz
Frantz was named dean of the college in 2007, having served on the faculty since 1972. Known for her research on pressure ulcers and chronic wound healing, Frantz holds a master’s degree in medical/surgical nursing and a PhD in educational psychology, both from the University of Iowa.

Reporting postions
Associate dean for undergraduate programs
Ellen Cram
Associate dean for faculty
Keela Herr
Associate dean for research
Ann Marie McCarthy
Executive associate dean for academic affairs
Thad Wilson
The college challenges students to pursue personal and professional excellence, develop a thirst for knowledge and discovery, exercise civic responsibility, and give the highest level of patient care. It emphasizes commitment to interdisciplinary and interprofessional collaboration, fostering an environment of integration and teamwork.

Over 50 percent of students pursuing the four-year PharmD professional degree do so after earning a bachelor of science or related degree. Students also can pursue a combined PharmD/master’s of public health program (offered with the UI College of Public Health) or a PhD as preparation for academia, industry, or research careers.

Iowa faculty include experts in pharmacy research and clinical practice. Community pharmacists serving as preceptors also are integral to pharmacy education, offering students real experience in community settings.

The Iowa Board of Regents has approved a schematic design and $96.3 million budget to replace the Pharmacy Building. Construction is slated to begin in spring 2016.

RESEARCH STRENGTHS

When it comes to innovation, the college has a clear, distinctive philosophy—to redefine the role pharmacy will play in tomorrow’s health care system. From the discovery of new drug therapies to groundbreaking delivery models for patient care, the college has an unwavering focus on continuous improvement and outcomes that matter.

COLLEGE OF PHARMACY

Iowa’s College of Pharmacy is one of the oldest and most-respected institutions of its kind, offering a top-ranked doctor of pharmacy program and a thriving research enterprise.
Iowa’s pharmacy curriculum emphasizes top-notch patient care, research innovations, and the integral connections between discovery and practice.

Pharmacy practice and science
Iowa has become a national leader in research that shapes pharmacy practice.

Current projects highlight evidence-based practice models, collaborative pharmacy care, comparative effectiveness studies, medication therapy management programs, the pharmacist’s professional role, and the safe, effective use of medications.

University of Iowa Pharmaceuticals
University of Iowa Pharmaceuticals is the largest and most experienced university-affiliated, FDA-registered pharmaceutical manufacturing facility in the United States. It has been developing formulations, manufacturing products, and conducting analytical testing in compliance with current Good Manufacturing Practices for 40 years. Today, a 50-person staff working in two campus facilities specializes in areas including peptide and protein formulation, injectable formulation design, and pre-formulation studies.

Find more information at pharmacy.uiowa.edu.

70% of the PharmD class who enrolled in 2014 are women.
COLLEGE OF PUBLIC HEALTH
Established in 1999, the College of Public Health is a national leader in research, teaching, and service dedicated to protecting and promoting health.

The college provides a full slate of master’s and doctoral programs, including dual-degree graduate programs with multiple UI colleges and the College of Veterinary Medicine at Iowa State University. At the undergraduate level, newly approved bachelor’s degree programs will begin in fall 2016. Undergrad-to-grad options help students complete both bachelor’s and master’s degrees in five years. Certificate programs are available to students and professionals, and extensive continuing education courses serve thousands of professionals in the state’s public health workforce.

COLLECTIVE AREAS OF EXCELLENCE
The college’s strategic plan defines three broad, inclusive areas of strength that set the stage for future growth and innovation while boosting the college’s profile.

Rural health
Iowa’s College of Public Health is among top institutions for research, education, and outreach on topics including exposures, diseases and injuries, health care finance and delivery, and health outcomes affecting rural people.

Comparative effectiveness research
A methodological foundation to identify programs, policies, and treatments proven to enhance health, this area is gaining national attention and plays to Iowa’s established strengths in areas such as aging, chronic disease, and clinical trials research.

KEY FACTS
Undergraduate degrees (launching fall 2016)
BA, BS
Graduate degrees
MHA, MPH, MS, PhD
Enrollment (spring 2015)
390 degree-seeking students
Faculty FTEs (spring 2015)
59 tenure track
7 clinical track
11 postdocs and others
Staff (spring 2015)
215 professional and scientific
9 general service
94 graduate assistants
42 temporary and students
FY 2014 external funding
$51.7 million
Community engagement
Community-guided, participatory research is an Iowa tradition, producing policies and programs that are effective, sustainable, and benefit the health of individuals, families, neighborhoods, and communities while expanding opportunities for faculty, staff, and students.

RESEARCH STRENGTHS
The college is home to more than two dozen interdisciplinary research centers and programs that also unite faculty, staff, and students in outreach, service, and policy initiatives. They include:

Center for Emerging Infectious Diseases
Focusing on research and training in emerging pathogens, particularly those that jump from animals to humans, the center has earned a national reputation for expertise on respiratory viruses.

Iowa’s Center for Agricultural Safety and Health
A collaborative effort involving the UI, Iowa State University, Iowa Department of Public Health, and Iowa Department of Agriculture and Land Stewardship, I-CASH develops interventions and educational initiatives to protect Iowa’s farmers and farm families.

Injury Prevention Research Center
One of 10 National Center for Injury Prevention and Control centers of excellence, Iowa’s program aims particularly to prevent rural injuries.

Clinical Trials Statistical Data Management Center
Highly skilled biostatisticians, database developers, data managers, and regulatory experts provide the infrastructure to design and implement multicenter clinical trials.

Iowa Institute of Public Health Research and Policy
Marshaling researchers, public health practitioners, community/private partners, and policy makers, this institute promotes research addressing grand challenges in population health, such as transmission of epidemic diseases, clinical trials, translation of biomedical advances into practice, and evaluating community-based interventions.

Rural Policy Research Institute
With a national, state, local and international focus, RUPRI conducts policy analysis and research on the challenges, needs, and opportunities facing rural America, addressing topics such as health policy, human service, and poverty.

State Health Registry of Iowa/Iowa Cancer Registry
A population-based cancer registry serving Iowa and the nation since 1973, the initiative is a founding member of the National Cancer Institute’s Surveillance, Epidemiology, and End Results Program and a vital source of data on cancer trends, treatment efficacy, and prevention.

Injury Prevention Research Center
Completed in 2011, the College of Public Health Building is a Platinum LEED-certified facility.

Find more information at www.public-health.uiowa.edu.
GRADUATE COLLEGE

Iowa’s Graduate College accounts for nearly a fifth of the university’s total enrollment, supporting graduate education campus-wide.

The college approves proposals for new graduate programs, evaluates existing programs, and confers most University of Iowa graduate degrees. It also administers interdisciplinary graduate programs in fields ranging from genetics to book arts, a point of distinction for Iowa’s college.

In addition, the college offers central resources to help students succeed—academic and research support, career development, funding guidance, and more. With the Office of the Vice President for Research, it also provides support for postdoctoral scholars and fellows.

Current priorities include enhancing how students match with programs, develop distinctive research and creative work, gain comprehensive preparation for a range of careers, and improve career placement rates. Strong career placements will make UI programs more distinctive and provide networking opportunities for future students.

UI GRAD SUCCESS

Addressing shifts in the academic job market, Iowa’s Graduate College has created new resources to help grad students complete their degrees on time and prepare for careers in the academy and beyond.

Academics

The college’s success map helps students field questions about their programs and career options. Staff provide additional one-on-one assistance with deadlines, policies, research resources, interdisciplinary opportunities, and certificate programs. This support has helped UI graduate students win more national dissertation prizes than students at any other public institution.

KEY FACTS

Graduate degrees
MA, MS, MAC, MAT, MCS, MFA, MHA, MPT, MPH, EdS, MSN, MSW, PhD, DMA, DNP, DPT, AuD

Spring 2015 enrollment
4,399 graduate

Faculty FTEs (spring 2015)
18 tenure track
5 postdocs and others

Staff FTEs (spring 2015)
39 professional and scientific
6 general service
82 graduate assistants
4 temporary and students

FY 2014 external funding
$2.9 million
Earth and environmental sciences faculty and graduate students conduct climate-change research in Chile.

Career
Collegiate advisers help students explore a range of employment opportunities within and beyond academia. Staff also coach students on how to build their professional online identities and utilize resources such as the Versatile PhD website, key steps in the job search.

Funding
Online resources, direct consultations, and proposal reviews offer graduate students assistance with grant and fellowship applications.

The college also advocates for graduate research in communications with policymakers, funding agencies, employers, and donors.

Professional development
Networking events, workshops, panel discussions, and seminars let graduate students build skills and prepare to launch their careers. The Office of Graduate Inclusion focuses on issues including cultural awareness, peer mentoring, and navigating the system as a first-generation graduate student. UI graduate students learn to speak in clear, concise, and compelling terms about their work. Iowa requires students to submit both public and technical abstracts of their dissertations.

Find more information at grad.uiowa.edu.

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<th>Reporting positions</th>
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<tr>
<td>Associate dean of student and administrative affairs</td>
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<td>Daniel Berkowitz</td>
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<td>Associate dean for graduate recruitment and professional development</td>
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<tr>
<td>Minnetta Gardiner</td>
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<tr>
<td>Senior associate dean of academic affairs</td>
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<td>Dale Eric Wurster</td>
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Interdisciplinary departments and programs
- Applied Mathematical and Computational Science
- Center for the Book
- Genetics
- Human Toxicology
- Immunology
- Informatics
- International Writing Program
- Molecular and Cellular Biology
- Neuroscience
- School of Library and Information Science
- School of Urban and Regional Planning
- University of Iowa Press

22 joint-degree programs let students pursue combined graduate degrees or pursue grad programs while completing a bachelor’s.
TIPPIE COLLEGE OF BUSINESS

Named for accomplished alumnus Henry B. Tippie, Iowa’s Tippie College of Business offers some of the university’s most popular undergraduate options and a full slate of graduate programs for both traditional students and working professionals.

Undergraduates can earn degrees in six areas. The college admits a growing number of highly qualified undergrads directly. Others enter the university through the College of Liberal Arts and Sciences, designating an interest in business and applying to the college in their sophomore or junior years.

Graduate programs include Master of Accountancy, Masters of Science in Business Analytics, and PhD degrees. The Tippie School of Management offers distinct MBA programs tailored to different audiences. In addition, the college offers customized training for businesses and nondegree options in areas such as project management.

The college is the degree- and credit-granting institution for CIMBA, a consortium of more than 35 universities that join to offer study abroad options in Italy. CIMBA offers undergraduate study abroad opportunities as well as part- and full-time MBA programs.

Faculty include experts from both academic and business sectors, providing students a solid functional foundation and insight into modern management practices. Colleigate centers and institutes provide career-focused guidance to students, research for government and industry, and assistance for entrepreneurs.

CENTERS AND INSTITUTES

The college’s centers and institutes offer focused training for students, groundbreaking research, and assistance with businesses large and small.

Business Solutions Center
This MBA consulting center assigns multi-functional student teams to work on real-world problems for corporate clients.

John Pappajohn Entrepreneurial Center (JPEC)
A comprehensive resource for entrepreneurs, JPEC has been ranked among the nation’s top 25 such programs. Programs include a certificate, programming for the K-12 system, local entrepreneurs, and faculty, staff, and students.

Vaughan Institute of Risk Management and Insurance
Providing undergraduates with a career-oriented foundation in various risk-management and insurance disciplines.

KEY FACTS

Undergraduate degrees
BBA

Graduate degrees
MAc, MS, MBA, PhD

Spring 2015 enrollment
2,166 undergraduate
1,230 graduate

Undergraduate placement rate
(fall 2013–summer 2014)
92%

Faculty FTEs (spring 2015)
81 tenure track
2 clinical track
28 lecturers
88 adjuncts
9 adjuncts in Italy program

Staff FTEs (spring 2015)
98 professional and scientific
8 general service

FY 2014 budget
$49 million
Hawkinson Institute of Business Finance
Prepares students for careers with highly regarded investment banks and financial services firms. Boasts 100 percent placement of its graduates.

Bedell Entrepreneurship Learning Laboratory
The lab (commonly known by its acronym “BELL”) provides office space and mentoring for students who want to bring new ideas and products to market. Overseen by the John Pappajohn Entrepreneurial Center.

Iowa Electronic Markets (IEM)
One of the field’s oldest and most-reliable predictive markets, the IEM offers students and faculty a distinctive research tool.

Judith R. Frank Business Communication Center
Providing guidance and tutoring to help business students improve written and oral business communications skills.

McGladrey Institute of Accounting Education and Research
Through crucial financial support and such initiatives as a national speakers series, the institute fosters educational excellence in accounting research.

Marketing Institute
Students in the institute develop skills and participate in field projects with real-world clients. The institute provides assistance with internship and job placement.

Henry Fund and Krause Fund
Two real-money funds where both graduate and undergraduate finance students are able to manage assets. Frequently surpass the S&P 500.

TIPPIE MBA PROGRAMS
Home to Iowa’s MBA programs, the Tippie School of Management provides highly regarded options tailored to meet individual student needs.

The globally ranked, full-time MBA program provides a campus-based experience, while the MBA for Professionals and Managers offers a part-time option with sites in Des Moines, Cedar Rapids, and the Quad Cities.

The Executive MBA is an accelerated program available in Iowa City and Des Moines. The college also provides an Executive MBA program in Hong Kong and full- or part-time options in Italy through CIMBA.

Find more information at tippie.uiowa.edu.
COLLEGES AND ACADEMIC UNITS

Academic support and retention
The SWAT (Study, Workshops, and Tutoring) initiative provides a free suite of resources for undergraduates. University College also administers and provides follow-up on the MAP-Works assessment, a survey taken by new students early in their first semester to help identify areas of concern.

Academics
University College administers degree and certificate options and awards academic credit for a range of courses and experiences.

Degree completion
Iowa’s bachelor of applied studies and bachelor of liberal studies programs are designed for students with two-year degrees or some college credit. The programs can be completed entirely online, with a choice of tracks or emphasis areas.

Honors
The University of Iowa Honors Program provides opportunities for high-achieving undergraduates, including for-credit short courses, seminars, research experiences, honors living-learning communities, and other opportunities. The program is raising eligibility requirements (3.8 high school GPA, 30 ACT) for incoming students starting in summer 2016, a change designed to build a stronger community of scholars.

STUDENT SUCCESS
University College’s success emphasis encompasses first-year experience, retention initiatives, and academic resources.

First-year experience
Both Orientation and the On Iowa! pre-semester immersion experience for new students are managed by University College. Find more information about Iowa’s first-year experience programs at fye.uiowa.edu.

University College focuses on helping students succeed and, most importantly, graduate. It is home to many of Iowa’s student-success initiatives, from tutoring and supplemental instruction to early-intervention programs for students who show signs of difficulty.

UNIVERSITY COLLEGE

University College also administers programs that span Iowa’s academic colleges, including two degree-completion options. It sponsors several pre-college programs, as well as undergraduate organizations including the A. Craig Baird Debate Forum and Mock Trial. University College awards academic credit for courses offered by UI units including University Libraries and the Pomerantz Career Center. It also awards credit for focused undergraduate experiences in areas such as leadership, research, and study abroad.

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On Iowa welcomes each fall’s first-year undergraduates with events including a class photo in Kinnick Stadium and closing with a block party at the president’s residence.

**Certificates**
University College administers certificate programs in human rights, leadership studies, nonprofit management, and sustainability.

**Credit-bearing courses**
University College also awards academic credit for skills-oriented courses in areas such as information technology and library research and resources, as well as credit for research and other experiences. Reserve Officer Training Corps programs in aerospace studies and military sciences also are housed at University College.

Find more information at uc.uiowa.edu.

543 undergraduates are enrolled in University College degree programs for spring 2015.
Graduate degrees
Distance graduate programs include the MBA for professionals and managers, a part-time option with sites in Des Moines, Cedar Rapids, and the Quad Cities. Other programs include a master's degree in strategic communication.

Nondegree options
Students also can pursue UI coursework through Continuing Education without enrolling in a degree program. Find more information at distance.uiowa.edu.

Distance students can earn undergraduate and graduate degrees, plus certificates. A statewide network of community college partners and regional centers established by the Iowa Board of Regents helps students access UI programs close to home.

The division also provides an administrative home for a number of outreach- and service-oriented units, from the Iowa Summer Writing Festival to the UI Center for Conferences to the Iowa Lakeside Laboratory Regents Resource Center.

Undergraduate degrees
Degree completion options, including the bachelor of applied studies and the bachelor of liberal studies, target students who have completed two-year degrees or earned some college credits. Likewise, the online bachelor of business administration, bachelor of arts in social work, and RN-BSN programs let students boost their academic credentials and career prospects.

Certificates
Students can supplement their undergraduate degrees—whether in-progress or previously completed—with online certificates in entrepreneurial management, nonprofit management, and public health.

Graduate degrees
Distance graduate programs include the MBA for professionals and managers, a part-time option with sites in Des Moines, Cedar Rapids, and the Quad Cities. Other programs include a master’s degree in strategic communication.

Nondegree options
Students also can pursue UI course work through Continuing Education without enrolling in a degree program. Find more information at distance.uiowa.edu.

Reporting positions
Associate dean, distance and online education
Anne Zalenski
Assistant dean, summer session
Marilys Boote

Division units
Iowa Lakeside Laboratory Regents Resource Center
Iowa Summer Writing Festival
Iowa Young Writers’ Studio
John and Mary Pappajohn Education Center
UI Center for Conferences
UI Center for Online and Distance Education
UI Labor Center
INTERNATIONAL PROGRAMS

International Programs is Iowa’s hub for international activities, supporting international students, developing and promoting study abroad, and facilitating funding, training, and teaching.

CONNECTING IOWA AND THE WORLD

International Programs serves everyone from K-12 classroom teachers and students to university scholars, always building global understanding and relationships.

International students

Services include student orientations, immigration and personal advising, and ongoing assistance for Iowa’s international community.

Study abroad students

As the locus for Iowa’s study abroad options, International Programs helps develop new initiatives and supports students before, during, and after their travels. In 2015, International Programs introduced the Iowa Abroad Scholarship, which awards $1,000 to all first-year students from Iowa who study abroad.

Scholars

International Programs staff help faculty and students to locate funding for research and other projects, including support from sources such as Fulbright, Stansly, the national endowments for the arts and the humanities, and others. Academic centers and programs foster research connections and let students expand their knowledge and credentials.

Campus community

Intercultural training opportunities sponsored with Iowa’s Chief Diversity Office include the Bridging Domestic and Global Diversity leadership initiative and the Building Our Global Community certificate sequence.

Visitors and partners

Events highlight international connections, welcome visiting delegations, and engage alumni abroad.

K-12 classes

International Programs sponsors the Global Education Institute for Teachers each year and dispatches speakers through the International Classroom Journey program.

People everywhere

Public communication initiatives include the World Canvass radio/TV/Internet series and primary UI accounts on international social media platforms including Renren, Weibo, WeChat, and more.

Find more information at international.uiowa.edu.

INTERNATIONAL PROGRAMS LEADERSHIP

Dean: Downing Thomas

Thomas was named dean of international programs and associate provost in 2008. He also is professor of French and Italian in the UI College of Liberal Arts and Sciences, and previously directed the university’s Center for Human Rights. He joined Iowa’s faculty in 1991 after earning a doctorate in French literature from New York University.

Reporting positions

Assistant provost

Douglas Lee

Centers and programs

African Studies Program
Caribbean, Diaspora, and Atlantic Studies Center
Center for Asian and Pacific Studies
Confucius Institute
European Studies Group
Global Health Studies Program
King Sejong Institute
Latin American Studies Program
South Asian Studies Program
UNIVERSITY LIBRARIES

University of Iowa Libraries is the largest library system in the state of Iowa, ranking 14th among U.S. public research libraries in materials expenditures. Together, the university’s eight libraries contain more than 5 million volumes.

In fall 2013, a new Learning Commons opened in the Main Library. The result of a partnership among the libraries, Information Technology Services, and the Office of the Provost, the facility provides a high-tech hub for teaching, study, and collaboration.

UNIQUE RESOURCES

Alongside extensive research materials, reference services, access to databases, and more, the University Libraries offer facilities, collections, and services available nowhere else.

Learning Commons

A 37,000-square-foot, award-winning facility that’s revitalized the Main Library and become a constant draw for students, the Learning Commons offers group study spaces, a 45-seat TILE (Transform, Interact, Learn, Engage) classroom, a consolidated service desk, and a cafe. Students immediately embraced the new facility. Its 23 group spaces were reserved by students nearly 30,000 times in the first year of operation.

Main Library Exhibition Space

Currently under construction and slated to open in fall 2015, the facility will provide a secure and environmentally controlled space to display items from the libraries’ special collections and host traveling exhibits. Adjacent to the Learning Commons, the space provides another learning resource for students. In 2016 University Libraries will be the only Iowa site to host a traveling exhibit of a 1623 original edition of Shakespeare’s First Folio.

KEY FACTS

Visitors, FY 2014
2 million

Items checked out
192,800

Physical titles
4 million

Electronic books
900,865

Iowa Digital Library collections
109

Iowa Digital Library items
744,900

Iowa Digital Library pages viewed
722,200

Catalog and resource searches, FY 2014
2.3 million

Community borrowing cards
523

Loans to Iowa counties
8,896
Iowa’s library holdings include rare manuscripts on topics ranging from medicine to the culinary arts to the Civil War.

Iowa Digital Library
Showcasing more than a million digital objects created from UI holdings, the Iowa Digital Library provides global online access to illuminated manuscripts, historic maps, fine art, historic newspapers, Iowa history documents, and more. The IDL also includes DIY History, the libraries’ crowdsourced transcription platform. More than 55,000 pages of primary source materials have been transcribed via this award-winning resource. Find additional information at digital.lib.uiowa.edu.

Special Collections and University Archives
Featuring more than 200,000 rare books dating back to the 15th century, 800 manuscript collections, and 7,000 feet of records documenting University of Iowa history.

Collections include the Iowa Women’s Archive, the Chef Louis Szathmary II Collection of Culinary Arts, zine and amateur press collections, and the International Dada Archive.

Collaboration
University Libraries is a member of the Association of Research Libraries, a 124-member organization of research libraries at comprehensive research universities in the United States and Canada. Iowa’s libraries also regularly collaborate with other libraries in the Committee on Institutional Cooperation, as well as libraries at Iowa State University and the University of Northern Iowa.

Since 1884, University Libraries has been a depository for federal documents, maintaining status as the regional depository library for Iowa as part of the Federal Depository Library Program. In 2014, University Libraries was named the Federal Depository Library of the Year.

Find more information at www.lib.uiowa.edu.

University librarian: John Culshaw
Culshaw was appointed university librarian in 2013, arriving at Iowa from the University of Colorado–Boulder, where he most recently served as senior associate dean of libraries. He holds a bachelor’s degree in history from University of Wisconsin Parkside and a master’s in information studies from Drexel University.

Reporting positions
Senior associate university librarian
Paul Soderdahl
Associate university librarian
Carmelita Pickett
Associate university librarian
Linda Walton

Campus libraries
Main Library and Learning Commons
Art Library
Pomerantz Business Library
Lichtenberger Engineering Library
Hardin Library for the Health Sciences
Law Library (reports to the College of Law)
Rita Benton Music Library
Sciences Library

2 million library visitors in fiscal year 2014
CAMPUS AND COMMUNITY

A picturesque campus, welcoming community, and education-minded state offer the perfect setting for a great university.
Over the next few years, an unprecedented $1 billion in construction and improvements will transform swaths of campus. Some facilities replace buildings lost to a 2008 Iowa River flood. Others serve the university’s goals of expanding enrollment and offering the best resources for students, researchers, patients, and others.

Comprehensive, long-range planning and an ever-growing emphasis on sustainability guide these projects.

**CAMPUS PLANNING**

The University of Iowa Campus Master Plan provides an evolving framework for new buildings and the spaces between them. The plan identifies seven campus zones.

**Athletics campus**

Encompassing major facilities such as Kinnick Stadium and Carver-Hawkeye Arena, as well as the Hawkeye Campus west of Finkbine Golf Course, this zone will see development of a master plan for athletic fields and facilities, and potential expansion of health care facilities on the Hawkeye Campus.

**Health sciences/UI Hospitals and Clinics campus**

Anchored by the 4-million-square-foot UI Hospitals and Clinics complex, this zone also includes facilities for the university’s five health science colleges. Future plans include construction of a new Pharmacy Building and renovation of the College of Public Health’s top floor into an interdisciplinary informatics center.

**Facilities and infrastructure**

From the stately stone buildings of the Pentacrest to award-winning designs like Art Building West, the University of Iowa campus mixes striking classic and modern architecture with open green space, pedestrian- and bike-friendly navigation, public art, and seamless integration into the larger Iowa City community.

**East campus**

This zone includes the historic and symbolic core of the campus, including buildings for university administration and many academic units. Potential improvements currently under study include new facilities for the Department of Psychological and Brain Sciences, modernization of Seashore Hall, and expansion for the Tippie College of Business.

**South campus**

Beginning at the edge of Pentacrest, this zone includes the downtown Iowa City area that is site for the new Voxman Music Building. Other slated developments include expansion of the Seamans Center for the Engineering Arts and Sciences and construction of a new Museum of Art.

**Arts campus**

The area most affected by the 2008 flood, this zone includes both historic and modern buildings and has seen major recovery and flood-mitigation projects over the last seven years. Ongoing efforts include construction of the new Hancher Auditorium and a new art building, recovery of the Theatre Building, and repurposing of the former Museum of Art and the original Art Building.
Near west campus
This zone includes the Law Building and residence halls accommodating about half of UI students who live on campus. Major projects include the new Mary Louise Petersen Residence Hall.

UI Research Park
Northwest of the main campus, the research park continues to grow and develop. It is home to business incubator facilities, research programs including the National Advanced Driving Simulator, the Information Technology Facility data center, and a forthcoming STEM educational facility made possible by a partnership between the university, Kirkwood Community College, and the Iowa City Community School District.

Find more information at masterplan.facilities.uiowa.edu.

MAJOR PROJECTS

New homes for the arts, health care, student services, and more will transform the UI campus over the next few years.

Hancher Auditorium
Slated for completion by summer 2016, the 192,000-square-foot, $176 million facility is the university’s largest 2008 flood recovery project, providing a 1,900-seat multi-purpose proscenium theater and other facilities. The new auditorium will restore the university to its premier position as a leader for the arts in Iowa and beyond.

Art building
The $77 million, 127,000-square-foot facility will be completed in mid-2016, opening for classes in the fall. A unique design will bring natural light into studio spaces and incorporate other green features.

Museum of Art
A new home for the university’s art collection—which includes Jackson Pollock’s “Mural” and other pivotal works—will be built through a public-private partnership on a lot across from the new Voxman Music Building in downtown Iowa City.

Voxman Music Building
With expected completion in mid-2016, the 189,000-square-foot, $152 million facility will provide a new home for the UI School of Music, replacing a previous facility destroyed by 2008 flooding.

Children’s Hospital
The 14-story, 480,000-square-foot, $292 million building will enhance care for patients and families at UI Children’s Hospital and mark the next step in ongoing, long-term plans to revitalize clinical facilities for UI Health Care.

Petersen Residence Hall
Opening in fall 2015, the $53 million facility will provide 501 beds and address a shortage of student living space on campus. Built around the concept of living-learning communities, it is the first UI residence hall constructed since 1968.

Madison Street residence hall
Construction of a second new residence hall began in spring 2015, with completion slated for summer 2017. With 12 stories and a 1,023-bed capacity, it is budgeted at $95 million.

Leadership in Energy and Environmental Design (LEED) Silver certification is the minimum standard for new construction and major renovations—most projects achieve Gold or higher.

Natural landscapes, efficient lighting, recycled materials, geothermal climate control, water-saving devices and other green features are common on new projects.
Slated for 2016 completion, Hancher Auditorium will restore the university to its premier position as an international performing arts leader.

A new 127,000-square-foot facility for studio art programs will open in mid-2016.

Petersen Residence Hall—the first UI residence hall built since 1968—will welcome new students in fall 2015.
Voxman Music Building will provide a new home for School of Music programs in downtown Iowa City.

A new 14-story UI Children’s Hospital facility will open in 2016.
UI RESEARCH PARK
The University of Iowa Research Park is home to companies with sustained UI research relationships, a world-class business incubator that has nurtured nearly 100 ventures, and the forthcoming Kirkwood Regional Center that unites the university, Kirkwood Community College, and area schools.

Found in 1989, the research park (occasionally referred to by its old name, Oakdale) is about 10 minutes from the main campus. The park has expanded over the past few years, with new developments and providing sustainable models for other campus facilities.

From the start, the research park has provided a place to grow new businesses, many of them spinoffs from UI discoveries. Business incubation facilities include the BioVentures Center for life sciences startups, and the Technology Innovation Center for engineering and tech companies. The park also leases building sites for corporations. At present, 11 companies have chosen the park for their facilities.

ADVANCING HEALTH AND KNOWLEDGE
The research park also is home to facilities and programs dedicated to research, public health, education, and information technology.

State Hygienic Laboratory
The UI-based resource for environmental health, infection control, and disease screening occupies a building completed in 2010.

National Advanced Driving Simulator
A transportation safety research center, NADS conducts research and development with government, military, and industry partners.

Hydraulics Wave Basin Facility
A program of IIHR-Hydroscience & Engineering, the facility conducts ship hydrodynamics research using scale models.

Information Technology Facility
An energy-efficient data center completed in 2011, the ITF provides a safe and secure location for vital IT infrastructure, replacing smaller, distributed data centers on the main campus.

Incubator businesses
- ABMIGroup, LLC (informatics)
- ASC Analytical (chemical monitors)
- Bio::Neos (mutation identification)
- Brain Image Analysis
- BRL HR Consulting LLC (human resources)
- Cardiostrong (sports nutraceuticals)
- CardioVate, Inc. (tissue regeneration)
- Cellular Engineering Technologies
- ClikHome, LLC (rental matching)
- Componica, LLC (software)
- Corvidia Medical (medication handling)
- Digital Artefacts (visualization and simulation)
- EGR International (engagement)
- Exemplar Genetics
- Foundations in Learning
- Higher Learning Technologies (test preparation)
- InnoMatix LLC (software)
- Innovas Technologies (shell and tube condensers)
- JPI2MRI (stem cell therapies)
- NanoMedTrix (targeted contrast agents)

Ramaanchar Technologies (software)
SantosHuman (human computer model)
Terpenoid Therapeutics (cancer therapeutics)
The Thomas Group (governments and nonprofits)
Vertex Pharmaceuticals (small molecule drugs)
VIDA Diagnostics (pulmonary image analysis)

Connect Five (software)
General Dynamics
Integrated DNA Technologies
KemPharm Inc. (pharmaceuticals)
Leepfrog Technologies (web/software)
MedRevv (health care management)
Noel-Levitz (higher education enrollment)
Siemens (software)
Stanley Consultants, Inc. (engineering)

Park businesses
- Brighton Consulting Group (nursing and long-term care)
- Cargill Animal Nutrition
IOWA CITY  Set in the hills above the Iowa River in eastern Iowa’s Johnson County, Iowa City regularly ranks among the best small cities in America. It provides the educational, cultural, and recreational opportunities of a much larger city in a safe, easy-to-enjoy community.

The culture is casual yet cosmopolitan, active and artsy—a classic college town. Independent restaurants, shops, and galleries fill the thriving downtown, and events like the annual summer Iowa City Jazz Festival have earned a national reputation. The town-gown connection is strong. The university’s central campus is part of the downtown, and UI and city leaders have collaborated on issues including neighborhood revitalization and alcohol safety.

The campus-community connection contributed to UNESCO’s designation of Iowa City as the world’s third City of Literature in 2008. The arts scene and Big Ten athletics both contribute to the city’s vibrant reputation.

K-12 schools are highly regarded, and housing options range from historic districts to downtown condos to rural acreages. Major employers including the university, Pearson, and ACT—as well as a burgeoning start-up culture—keep the local economy growing.

With neighboring Coralville, Cedar Rapids to the north, and other area municipalities, Iowa City has established Iowa’s Creative Corridor, a regional initiative that is boosting business development, revitalizing communities, and building Iowa’s workforce.

Iowa City is just over three-hours’ drive from Chicago and about five hours from Minneapolis, St. Louis, and Kansas City. It’s served by two airports, one about 30 minutes away in Cedar Rapids, the other about an hour’s drive to the Quad Cities.

THE UNIVERSITY OF IOWA
Historically agricultural, the state today boasts thriving manufacturing, insurance and financial services, biotechnology, renewable energy, and information technology sectors. It is known for its strong educational system, high levels of educational attainment, and overall quality of life.

Creating better futures for children
The UI commitment to accessible top-tier education keeps costs down and outcomes strong, helping Iowa families realize their college dreams. For younger children, UI research in areas including education, public health, child development, the arts, and other fields make for better lives and greater opportunities.

The state’s reputation as an education leader stems in part from contributions by UI faculty, who have pioneered areas like educational assessment and talented and gifted programs.

Enhancing quality of life
University of Iowa people and programs are woven into the fabric of communities everywhere. From the Iowa Initiative for Sustainable Communities to the Iowa Nonprofit Resource Center, the UI works with communities to identify and respond to priority needs. Programs like Hancher and Arts Share enrich community and culture across the state.

The Carnegie Foundation has recognized UI service initiatives, the role of public engagement in university missions, and a culture of volunteerism with a 2015 Community Engagement Classification.
The Iowa Board of Regents—governing body for Iowa’s public universities—will select the next UI president from candidates recommended by campus and community representatives.
The board’s nine members are citizen volunteers appointed by the governor and confirmed by the Iowa Senate, serving staggered six-year terms.

Katie Mulholland
President pro tem
Terms: 2011-2017
Mulholland is superintendent of schools for Linn-Mar Community School District in Marion, Iowa (she will retire in summer 2021). Previously, she held positions as assistant superintendent for school districts in Naperville, Illinois, and Dubuque and Ottumwa, Iowa. Her community involvement includes United Way of East Central Iowa board vice president; Junior Achievement board of trustees; Cedar Rapids Mercy Hospital mission subcommittee of the board; Ohnward Bank and Trust board; School Administrators of Iowa executive leaders steering committee; and Cedar Rapids Sunrise Rotary. She holds bachelor’s, master’s, and doctoral degrees from the University of Northern Iowa.

Mary Vermeer Andringa
Term: 2015-2021
Andringa is chief executive officer and chair of the board at Vermeer Corporation, a family-owned global industrial and agricultural equipment company based in Pella, Iowa. She has served as chair of the National Association of Manufacturers, and is one of 18 private-sector members of U.S. President Barack Obama’s Export Council. She taught public school in Iowa and Nebraska after graduating from Calvin College in Michigan, and today serves as co-chair of the Iowa Governor’s STEM Advisory Council.

Sherry Bates
Term: 2014-2017
Bates received her bachelor’s degree in child development from Iowa State University. She worked for more than 20 years as a social worker with Greene County Medical Center, and for several years with the Iowa Department of Human Services. Bates serves on the Greene County Board of Health, the Scranton Telephone Board, and the Greene County Foundation Board. A past member of the Scranton Library Board, she and her husband, Kim, farm in Greene County.

Patricia Cownie
Term: 2015-2021
Cownie of Des Moines currently serves on the Drake University board of trustees, and has served on boards for community organizations including the Des Moines Opera, St. Augustin Foundation, Mercy Hospital Foundation, Des Moines Arts Festival, and Des Moines Civic Center. In 2011, she was appointed to a committee for the funding, creation, and installation of a statue of Iowa native Norman Borlaug in Statuary Hall at the U.S. Capitol Building. She earned a sociology degree from the University of Iowa.

Mitt Dakovich
Term: 2015-2019
A Des Moines native and Iowa State University engineering alumnus, Dakovich is president of Aspro, Inc., an asphalt-paving company based in Waterloo. He is past president of the Associated General Contractors of Iowa and the Asphalt Paving Association of Iowa, a life director of the Associated General Contractors of America, and an advisory board member for engineering programs at Hawkeye Community College in Waterloo and Des Moines Area Community College. He serves on the board for Lincoln Savings Bank of Reinbeck and is a member of the Rotary Club of Waterloo.

Rachael Johnson
Term: 2015-2021
Johnson is an Iowa native and B.A. degree in elementary and middle level education. She is a Northern Iowa Student Government senator, a member of the campus relations and Pepsi Fund committees, a College of Education student ambassador, and a summer employee with The Arc of Woodbury County.

Larry McKibben
Term: 2013-2019
McKibben received a bachelor’s degree from the University of Northern Iowa, earned a law degree from the University of Iowa, and worked as a teaching assistant at Iowa State University. He served in the Iowa Senate from 1997 to 2008, chairing the Ways and Means Committee and serving as president pro tem. He is an attorney with the firm of Moore, McKibben, Goodman & Lorenz, LLP, in his hometown of Marshalltown, where he is active in community organizations.

Subhash Sahai
Term: 2013-2019
Sahai received a master’s degree in biology from the University of Northern Iowa, a medical degree from the University of Iowa. He is president of the Webster City Medical Clinic and a clinical assistant professor of family medicine at the University of Iowa Carver College of Medicine. He is a former lieutenant colonel in the Iowa Air National Guard and a former board member for Webster City Community Schools and Hamilton County Public Health Nursing Service.

Bruce Rastetter
President, Term: 2011-2017
An Iowa entrepreneur and philanthropist, Rastetter grew up on a farm near Iowa Falls. After graduating from the University of Iowa, he returned home to found feed-management, construction, and swine-production businesses, later merging them into Heartland Pork Enterprises, which grew to be one of the largest pork producers in the nation. Rastetter also founded the ethanol company Hawkeye Energy Holdings, serving as CEO until 2011. Currently, he is CEO of Summit Group, an umbrella organization encompassing grain and meat production, value-added processing, renewable energy, and international development.
MISSION
The Board of Regents, working through Iowa’s public universities and special schools
• Provides high-quality, accessible education to students
• Engages in high-quality research, scholarship, and creative activities to enhance the quality of life for Iowans and society in general
• Provides needed public services
• Creates and supports economic development in partnership with public and private sectors

CURRENT INITIATIVES
The board’s current priorities include two major initiatives that address sustainable operations, budgets, and funding for Iowa’s public universities:

TIER (Transparent, Inclusive Efficiency Review)
An independent review of academic and administrative operations across the universities and for the regent system as a whole, the project seeks long-term sustainability and service to core missions of education, research, and service.

TIER began with an assessment of administrative functions and the identification of potential business cases for focused attention. Implementation projects to date include standardizing application and admission processes at the universities. Consulting firms are helping university teams implement university-developed plans in these areas:
• Procurement and strategic sourcing (Huron Consulting)
• Information technology (Chazey Partners)
• Finance (Chazey Partners)
• Human resources (Chazey Partners)
• Scheduling and space utilization (Ad Astra)

Performance-based funding
Revising the model for allocating state funds to the three universities, the plan connects funding levels for each institution to metrics including number of Iowa residents enrolled, retention and graduation rates, diversity, sponsored research, and numbers of graduate and professional students enrolled.

The board approved the new model in June 2014, establishing a transition period of three years and capping any reallocation of state funds at 2 percent of each institution’s general education revenues per year.
SEARCH COMMITTEE

A 21-member Presidential Search and Screen Committee named by the Iowa Board of Regents will identify candidates for board consideration.

**Faculty**
- Sarah Fisher Gardial
  Dean, Tippie College of Business
- Christina Bohannon
  President, Faculty Senate; professor and Laundsen Family Fellow in Law, College of Law
- Alexandra Thomas
  Past president, Faculty Senate; clinical associate professor of internal medicine, Carver College of Medicine
- Meenakshi Gigi Durham
  Professor of journalism and mass communication and gender, women’s, and sexuality studies, College of Liberal Arts and Sciences
- Lenora Hill
  Associate professor of English and African American studies, College of Liberal Arts and Sciences
- Dorothy Johnson
  Roy J. Carver Professor of Art History, College of Liberal Arts and Sciences

**Regents**
- Jean Robillard
  Vice president for medical affairs
- Bruce Rastetter
  President
- Katie Mulholland
  President pro tem
- Milt Dakovich
  Executive director, Iowa Board of Regents

**UI Foundation**
- Catherine Zaharis
  Chair, board of directors: business director, Finance Career Academy, Tippie College of Business MBA program
- Jerre Stead
  Co-chair, Iowa First: Our Campaign for Breakthrough Medicine

**UI Alumni Association**
- Jeffrey Courter
  Chair, board of directors

**UI Student Government**
- Larry Weber
  Edwin B. Green Chair in Hydraulics and professor of civil and environmental engineering, College of Engineering

**Public**
- Mary Kramer
  Clive, Iowa
- Larry Beaty
  West Des Moines, Iowa

**Ex officio**
- Bob Donley
  Executive director, Iowa Board of Regents
- Diana Gonzalez
  Chief academic officer, Iowa Board of Regents
- Peter Matthes
  Vice president for external affairs and interim chief of staff

**Students**
- Patrick Bartoski
  Former president, UI Student Government; finance and accounting major, Tippie College of Business
- Alyssa Billmeyer
  Former president, Graduate and Professional Student Government; PharmD student, College of Pharmacy

**Staff**
- Chuck Wieland
  President, Staff Council; operations administrator, School of Social Work, College of Liberal Arts and Sciences
Parker Executive Search
The Iowa Board of Regents has selected Parker Executive Search of Atlanta, Georgia, to assist in defining goals for the search, developing position specifications and search timelines, identifying and assessing potential candidates, facilitating interviews, and negotiating and providing follow-up communications.

The Board of Regents and the University of Iowa invite letters of nomination, applications (letter of interest, resume/CV, and contact information of at least five references), or expressions of interest to be submitted to the search firm. Confidential review of materials will begin immediately and continue until the appointment is made. It is preferred, however, that all nominations and applications be submitted prior to July 28, 2015.

Laurie C. Wilder, president
Porsha L. Williams, vice president
Parker Executive Search
Five Concourse Parkway, Suite 2900
Atlanta, Georgia 30328

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The University of Iowa prohibits discrimination in employment and in its educational programs and activities on the basis of race, national origin, color, creed, religion, sex, age, disability, veteran status, sexual orientation, gender identity, or associational preference. The University also affirms its commitment to providing equal opportunities and equal access to University facilities. For additional information on nondiscrimination policies, contact the Coordinator of Title IX, Section 504, and the ADA in the Office of Equal Opportunity & Diversity, 319/335-0705 (voice) or 319/335-0697 (TDD). The University of Iowa, 202Jessup Hall, Iowa City, Iowa 52242-1316. W156435-7/15